

WHO WE ARE

Assessment Systems has empowered clients with computerized testing systems since 1979. We exist to supply best-in-class software platforms and consulting services to support high-quality measurement in completely scalable solutions. Whether you need a user-friendly item banking system, secure test delivery, or desire to outsource your high-stakes exam, Assessment Systems solutions improve your success.

Trust the Flexibility of FastTest

FastTest is a best-in-class comprehensive online assessment management system built off our 35+ years of computer-based testing and item banking experience. FastTest is designed for any size organization that is looking to control their entire test development process through a convenient user-friendly online experience.















Ministry of Education, Science and Culture





AGENDA

All Participants INTRODUCTIONS 9:00 am - 9:15 am

College Board PRLAO

RE-STATEMENT OF THE GOALS OF THE EFFORT 9:15 am - 10:00 am

Bidder

PRESENTATION OF THE PROPOSED SOLUTION - DAVE AND ANDREW

10:00 am - 12:00 pm

Lunch Break 12:00 pm - 1:00 pm

Bidder

METHODOLOGY AND APPROACH ON MIGRATION-JORDAN AND KAT

1:00 pm - 2:45 pm

Methodology and approach on Integration Methodology and approach on Development & Customizations Project Timeline

Break 2:45 pm - 3:00 pm

Bidder PRESENTATION OF KEY PROJECT STAFF 3:00 pm - 4:00 pm

Core responsibilities and approach on this efforts Presentation of successes in prior similar engagements

All Participants Q & A 4:00 pm - 5:00 pm





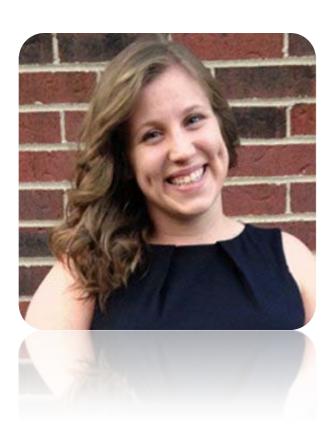
DAVE SABENPresident and Chief Executive Officer

- 15+ years experience assisting organizations/ governments implement and commercialize successful academic initiatives including the US Department of Labor, US Department of Education, State of Florida, Ascend Learning, Providence Equity Partners and Lakeside Capital Group.
- Author, Investor and Edupreneur



Kathryn Stanley, MA, PMP

- 7 years experience as a Program Manager with large scale implementations in higher education, end-of-course and k-8 in both high- and low-stakes testing
- Master of Arts in Industrial/Organizational Psychology from Austin Peay State University, Clarksville, TN
- Bachelor of Science in Social Work and a minor in Business Administration from Bemidji State University, Bemidji, MN
- Certified Project Management Professional



JORDAN STOEGER Measurement Specialist

- 5 years experience in project coordination, including 3 years in various roles at Assessment Systems
- Managed migration of over 30k items for previous clients
- Expert in FastTest functionality, optimization, and training
- Published author, The Industrial-Organizational Psychologist
- Bachelor's Degree in psychology from the University of Minnesota, Twin Cities



Nathan Thompson, PhD Chief Product Officer

- 15 years experience in psychometrics and test development
- Contributed design and development to FastTest, Iteman, Xcalibre, SIFT, TestAssembler, and a number of free tools
- Written over thousands of test items in range of disciplines
- 100+ articles and conference presentations
- Founder and Membership Director, IACAT
- PhD, University of Minnesota: Psychometrics
- BA, Luther College: Mathematics, Psychology, and Latin





ANDREW LUNSTAD VP of Development

- 16+ years experience in software development, SaaS, video gaming, mobile computing, and high performance and high availability
- Gamified learning at 3M corporation
- Designed and Launched multiple Educational testing solutions at Assessment Systems
- Key technical resource in bringing 2 countries' national assessments online
- BS in Computer Engineering from Bucknell University

WE D.R.E.A.M

WE DREAM OF A BETTER WORLD
THROUGH ACCURATE MEASUREMENT

DATA RULES EVERYTHING AROUND ME

WE ARE A DATA CENTRIC ORGANIZATION.
WE BELIEVE ALL DATA POINTS ARE IMPORTANT,
SO COLLECT EVERYTHING.

WE MEASURE

WE LIVE AND BREATHE MEASUREMENT.
WE SOLVE PROBLEMS AND PROVIDE ANSWERS THROUGH
MEASUREMENT. WE MEASURE OUR SUCCESSES AND
FAILURES AND HOLD EACH OTHER ACCOUNTABLE.

DO THE RIGHT THING

WE DO THE RIGHT THING BY OUR PARTNERS, OUR PEOPLE AND OUR PLANET. THIS MEANS WE RESPECT ALL PEOPLE AND ALWAYS ASSUME POSITIVE INTENT.

WE DRIVE CHANGE

WE ARE NON-CONFORMIST AND SAY UNPOPULAR THINGS BECAUSE THEY ARE RIGHT.



ONE OF US IS NOT AS SMART

AS ALL OF US

WE ARE A TEAM THAT VALUES

EVERYONE'S CONTRIBUTION

THE BEST SOLUTION WINS

REGARDLESS OF WHO THE

SOLUTION CAME FROM

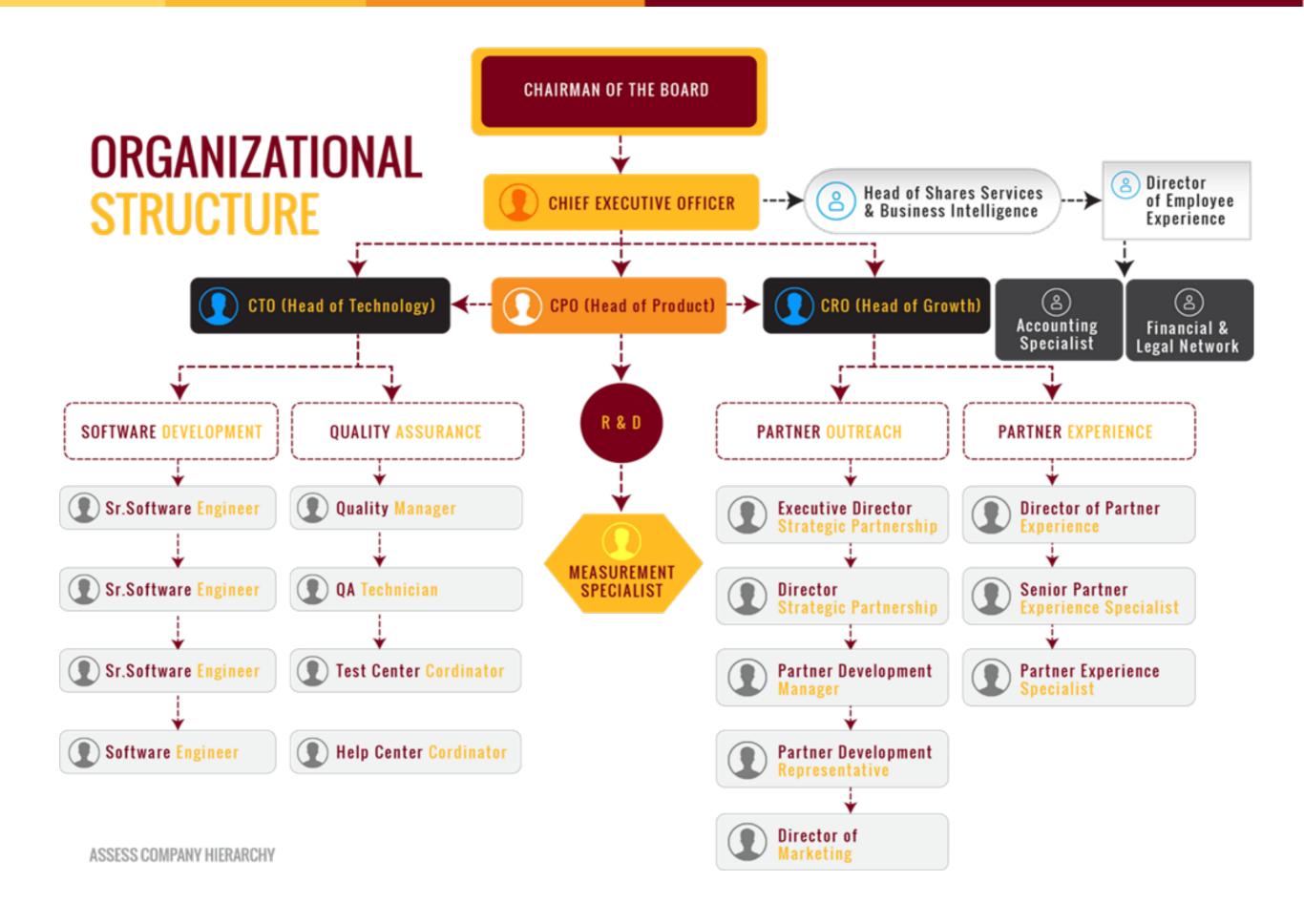
WE COLLABORATE WITH OUR

PARTNERS AND OUR TEAM TO ENSURE

IE BEST SOLUTION WINS

WE ADAPT

OUR STRENGTH LIES IN OUR ABILITY TO ADAPT
WE EMBRACE AND ADAPT TO CHANGE, BECAUSE MARKETS
CONSUMER BEHAVIOR AND DATA CHANGES



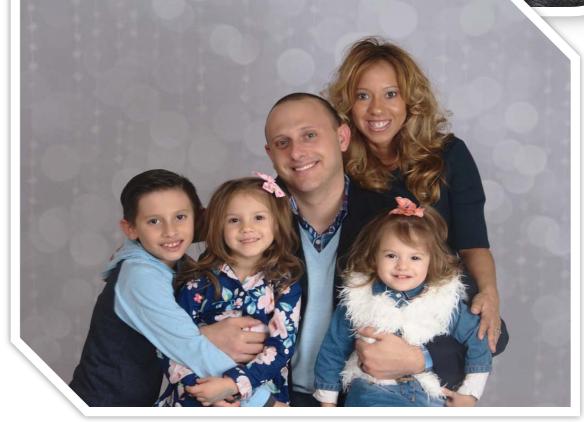


OUR PEOPLE









PROPOSED SOLUTION

FROM RESEARCH TO APPLICATION





35 years of experience demonstrating better ways to use testing. Capture the Power.

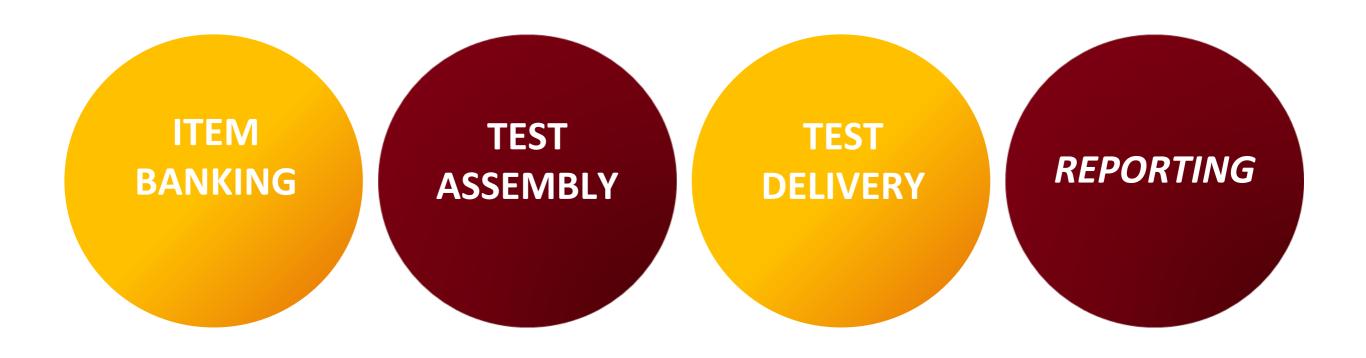
100's of diverse organizations with one advantage in common THE VALUE OF AUTOMATED PSYCHOMETRICS -



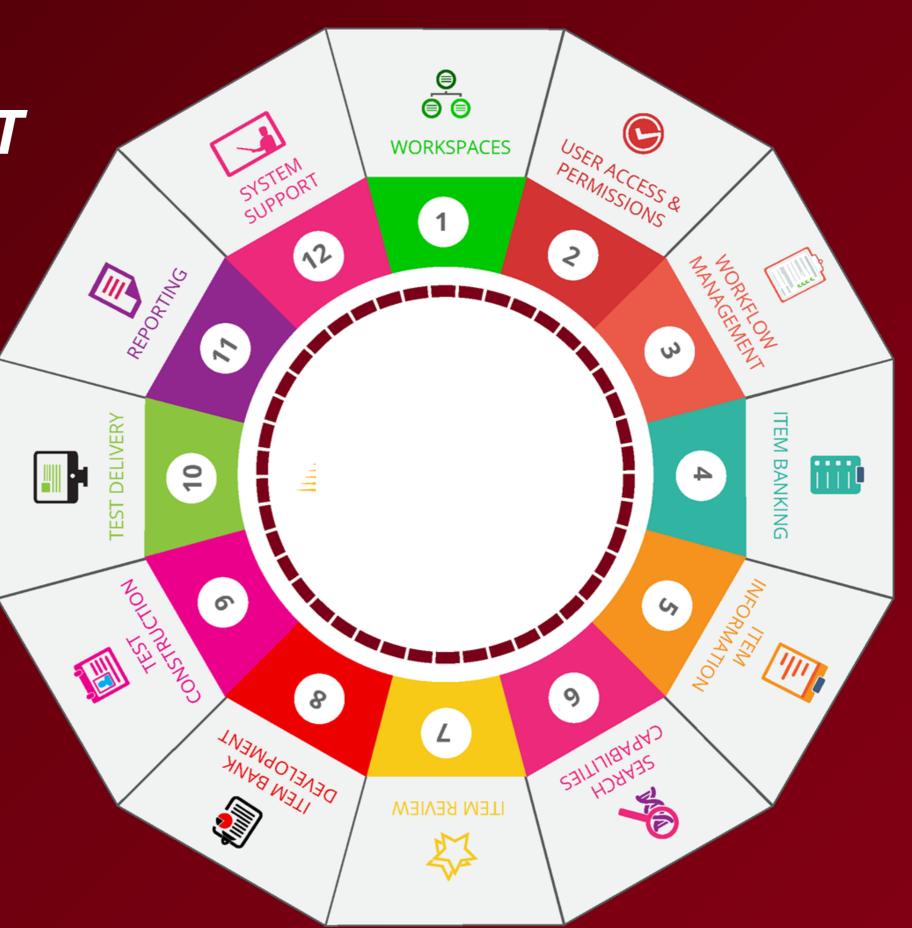


35 years of experience demonstrating better ways to use testing. Capture the Power.

INTEGRATED TEST PROGRAM MANAGEMENT



NATIONAL ASSESSMENT PROGRAM



Extending Access: Internet Test Development

- Allow the best subject matter experts to join the development team - wherever they live - saving time away from the classroom.
 - Facilitate existing items using a batch upload process
 - Make better test design decisions based on a full view of item details such as author, reference material, learning level and item performance statistics

Increased
access
for great item
writers

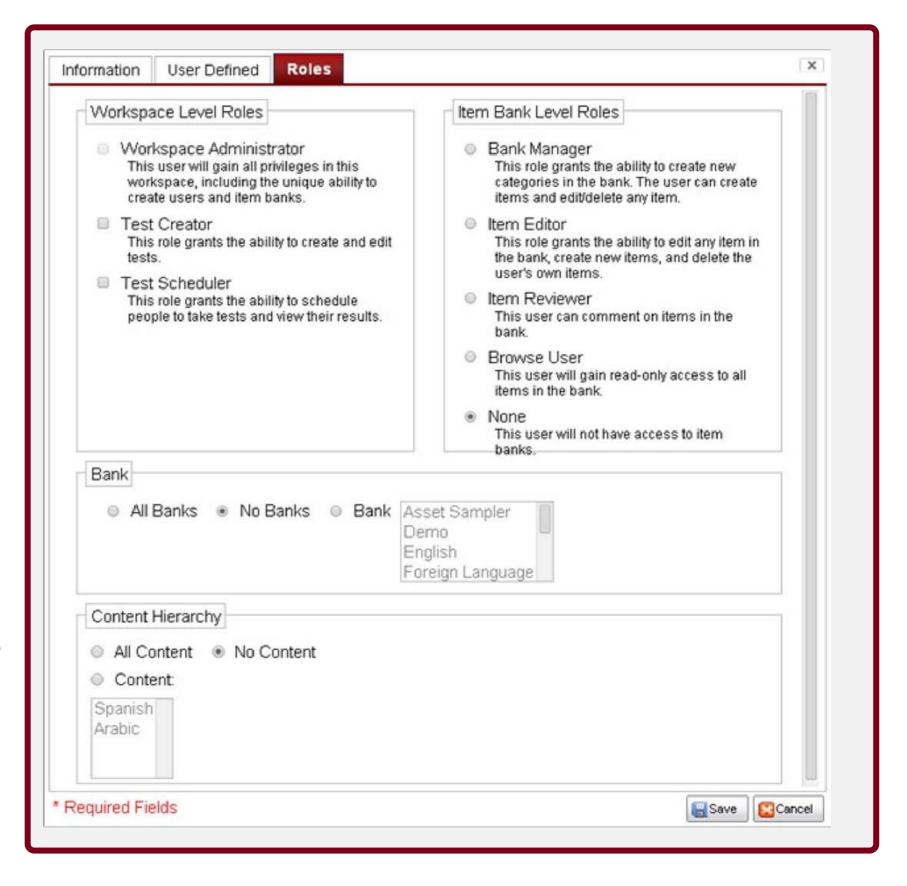
Easy to use editorial process



Managing System Access



- Password Protected
- Roles Based



POWERFUL TEST ASSEMBLY

LINEAR

Order of presentation may the same on every test, or may be varied across responses, items, or test sections

LOFT – LINEAR ON THE FLY

Items may be selected from a pool of items based on content area selections to reduce cheating and copying

• CAT – COMPUTER ADAPTIVE

Saves testing time and make tests more precise and meaningful to both candidates with high potential and those still developing their skills

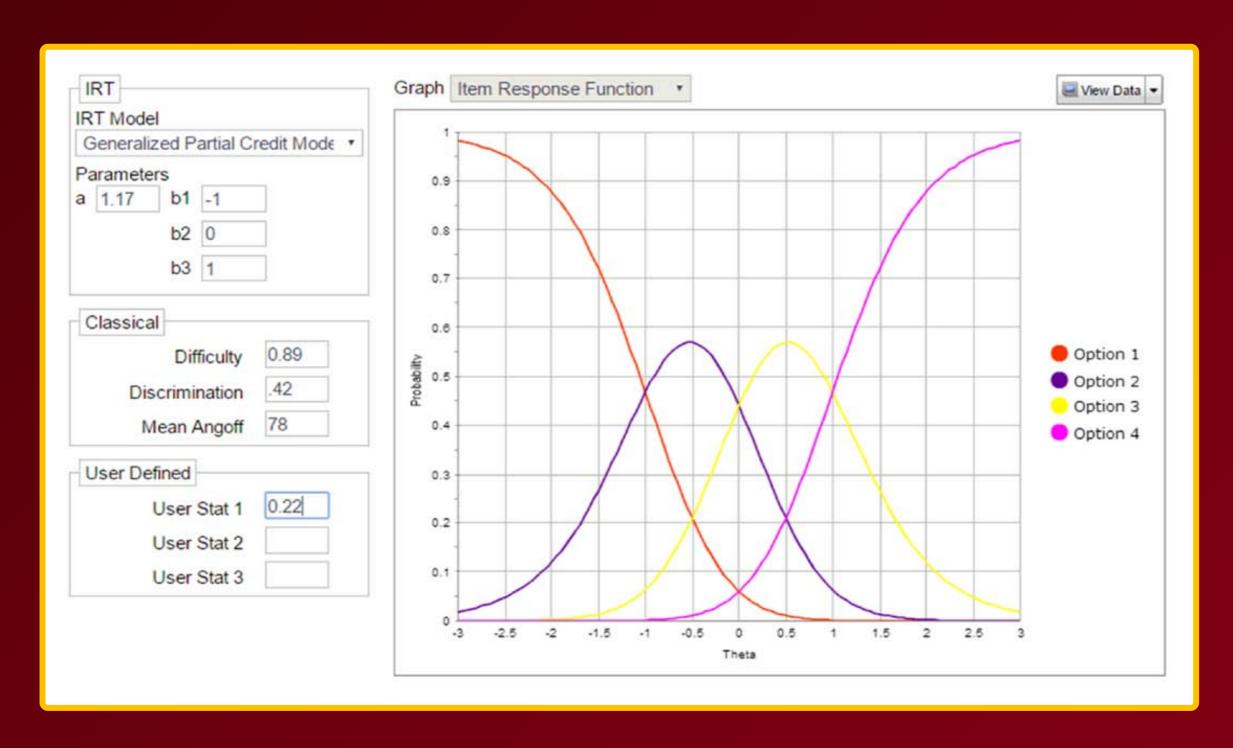
EASY TO USE

MORE SECURE

MORE PRECISE



PRECISE IRT CALIBRATION



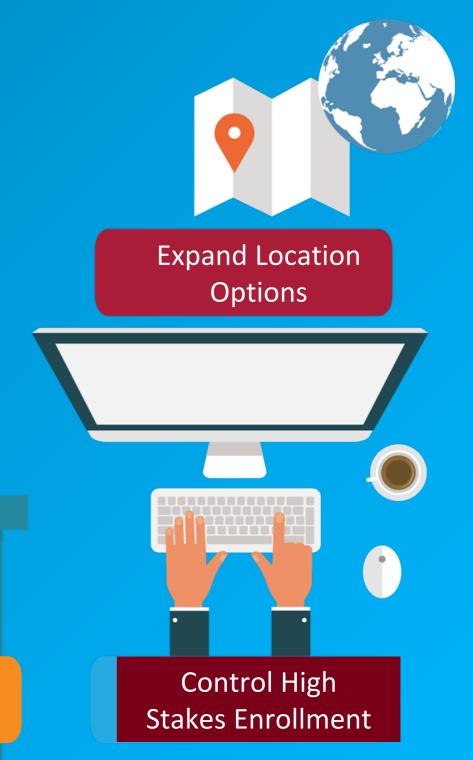
Better Items = Better Tests = Better Education for ALL Candidates & Organizations

SECURE TEST DELIVERY

- LIMIT ACCESS TO HIGH STAKES TEST

 Select time and location allowed for each test
- ENCOURAGE UNPROCTORED PRACTICE TESTS
 Candidate sees the same test format at home or at association center
- BYOD BRING YOUR OWN DEVICE
 Use association's computers or allow candidate to provide their own devices

Define Appropriate Supervision



FLEXIBLE REPORTING

- Easy access to data exports It is YOUR DATA
- Student scores
 - Scores for all candidates
 - Department comparisons
 - Aggregated Results



Export	Description
Examinee Data	Provides summary information such as examinee name, test, date, score, subscores, etc. Does not include responses to individual items.
Raw Response Matrix	Report provides name and test information, as well as examinee's responses to each item. It provides full detail on unscored responses.
Data Analysis Matrix	Similar to the Raw Response Matrix, but with polytomous items such a multiple response or drag-and-drop converted from raw information to earned points. For example, the raw matrix would say that the examinee selected ABE on a multiple response item; if A and E were correct answers, the Data Analysis Matrix would simply say "2" because two points were earned.
Examinee Comments	Provides comments examinees have made on individual items while completing an exam.
Examinee Item Times	Provides time (latency) used on individual items.
Examinee Test Detail Report	Provides information on an examinee's encounter with a single test. Useful for examining adaptive test data because you can track the pat of the adaptive algorithm. (Only available for individual examinee exports)
Examinee Score Report	The score report that you have designed for the test taken. (Only available for individual examinee exports)

METHODOLOGY ON CUSTOMIZATION

- Schedule and facilitate kick off meeting
 - Provide Project Charter



 Schedule and facilitate 2-3 discovery meetings

 Information and knowledge transfer plan

 Systematic approach to import items into system



- Develop Project Plan
 - Timeline
 - Quality Control measures
 - Support strategy
 - Review of communications plan
 - Identify risks

Multi-faceted approach to FTW training

Weekly client facing meetings

- Provide agenda 24 hours in advance
- Review previous week's success and milestones
- Discuss outstanding items
- Address issues/concerns
- Discuss upcoming milestones

Ad hoc meetings

- Address tech requests
- Item import review

Review lessons learned

Address risk going forward

Develop plan for project maintenance going forward

PROJECT WRAP UP

Formally close project

CONTINUE WITH FORMAL PROGRAM MANAGEMENT

ITEM MIGRATION METHODOLOGY

- Comprehensive review of item types, current formats, and multimedia/assets
- Pilot migration with most complex item banks or categories
- Method adjustment for maximum efficiency
- Migration of remaining items by content
- QA review and clean up

ITEM MIGRATION PRIOR EXPERIENCE

- Large US school district, imported over 30k items
- 90% success upon initial internal review, over 99% success upon client initial review
- Included images, math equations, videos and other complex multimedia
- Time per item was roughly 1-1.5 minutes for end-to-end process Depends largely on current format and complexity of items and multimedia
- Executed many smaller scale projects (500-1,000 items) in similar fashion

CORE RESPONSIBILITIES ON APPROACH



OVERVIEW



CURRENT SYSTEM



WHAT MIGHT BE



HOW TO GET THERE

OVERVIEW





WHAT MIGHT BE



HOW TO GET THERE

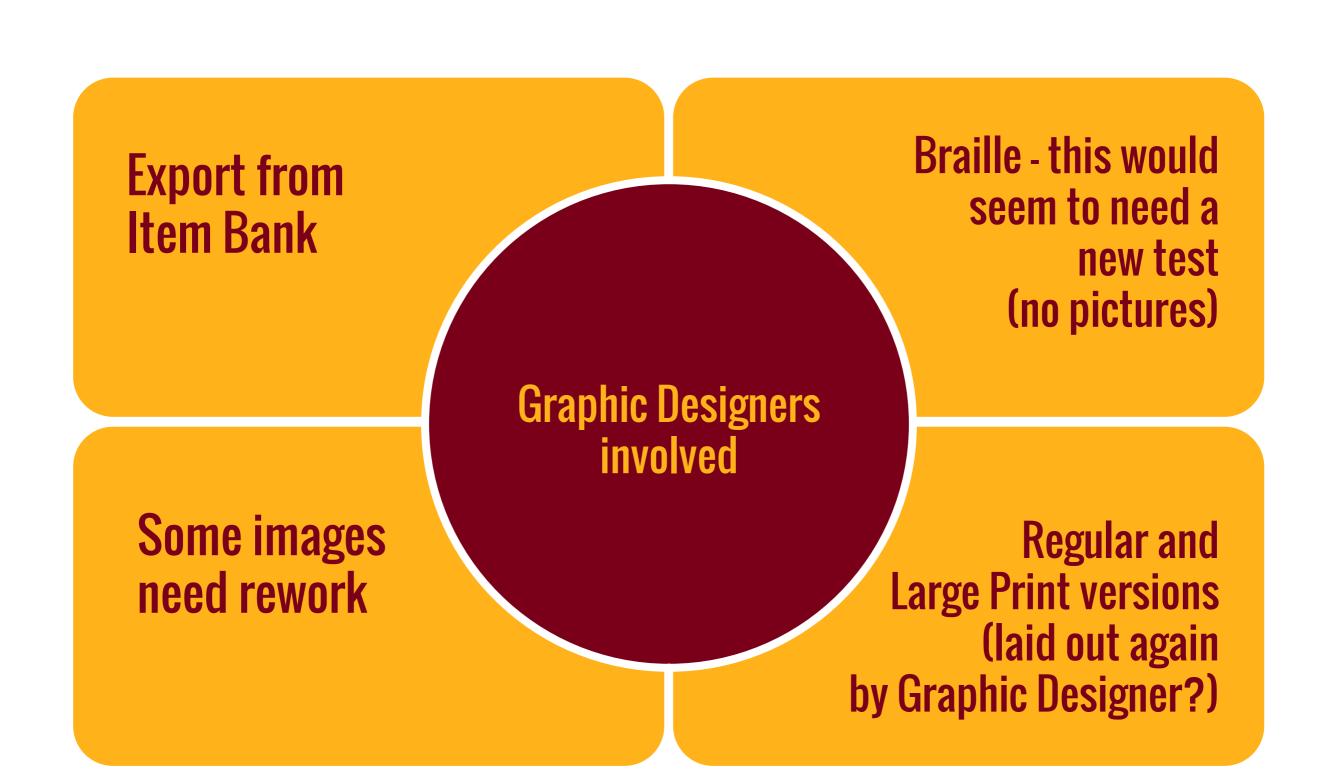


- What we understand of your current system
- This is high level
- Some questions are included

CURRENT SYSTEM - TEST DEVELOPMENT

03 **Items in Pacific** Workflow, history (usage) **Metrics** 04 Metadata (content, Bloom **Psychometric statistics Taxonomy, Subdomain)**

CURRENT SYSTEM - TEST PUBLICATION



CURRENT SYSTEM - TEST REGISTRATION



Individual and Institutional

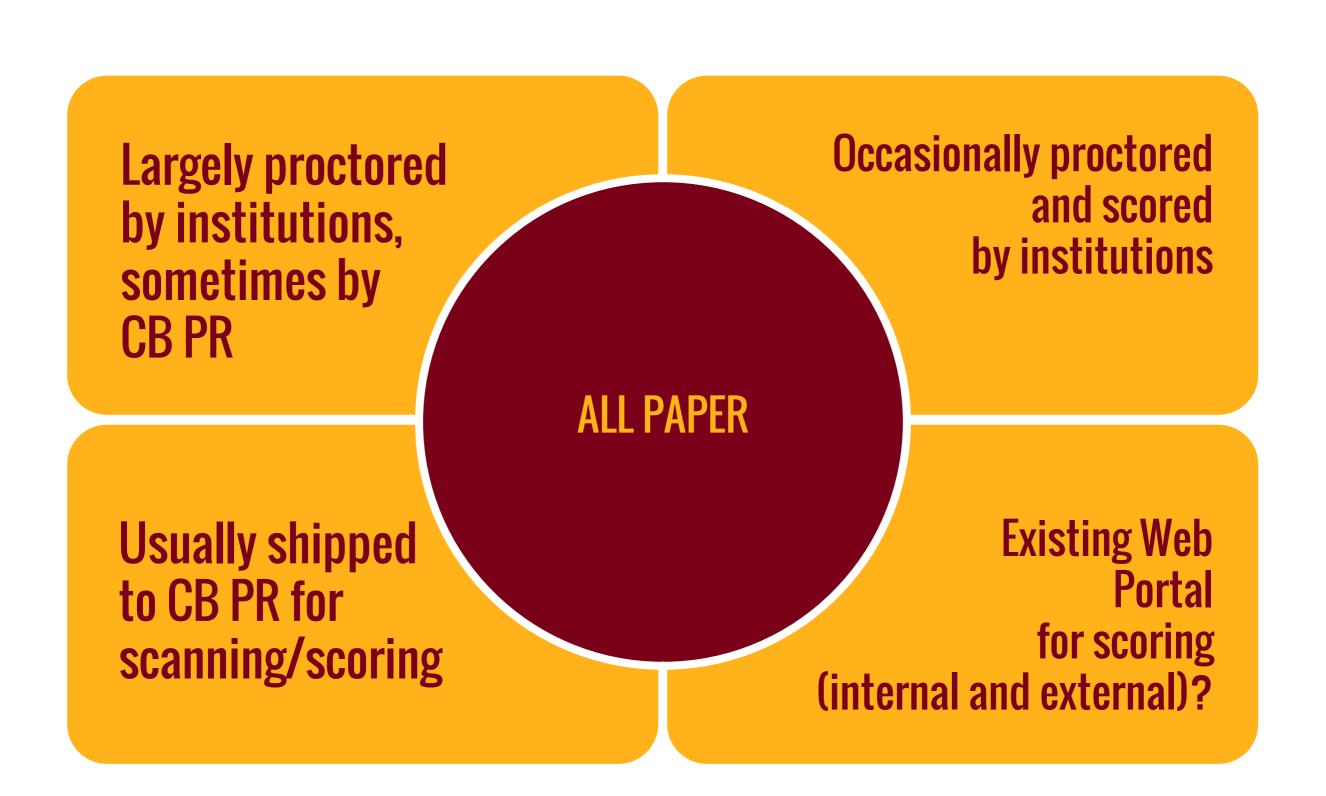


College Board branded



Schedules examinees to institutions and even seats, including student PII and other metadata as needed

CURRENT SYSTEM - TEST DELIVERY



CURRENT SYSTEM - ANSWER IMPORT

Not sure how it works when institution managed?

Items are marked by CB PR staff in web based system

Usually handled by CB PR

All scanned and uploaded into marking system

Item can undergo multiple reviews (5 levels of review? need more info)

CURRENT SYSTEM - SCORING



A SEPARATE SYSTEM



PART OF PSYCHOMETRIC SCORING PROCESS



WOULD LIKE IT TO BE FASTER

CURRENT SYSTEM - REPORTING



LOTS OF GREAT, GRAPHICAL REPORTS!



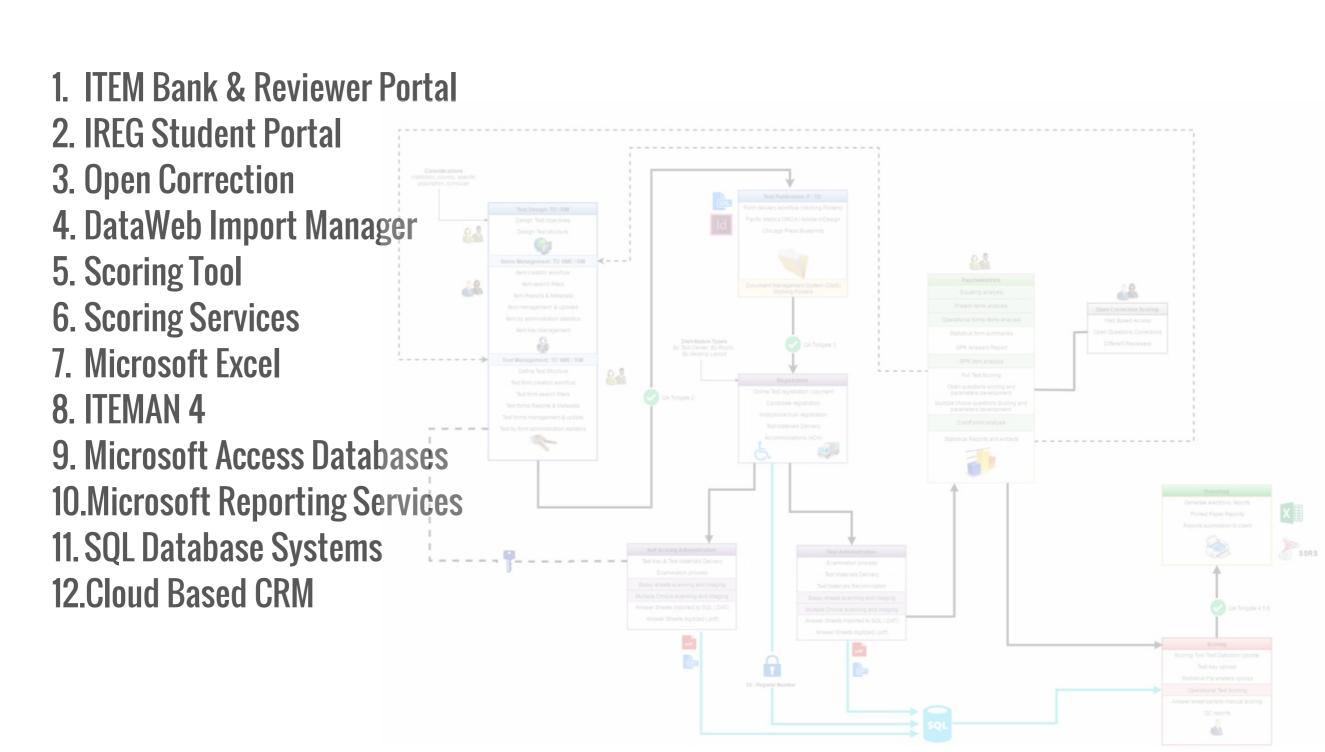
FOR EXAMINEES,
INSTITUTIONS AND
INTERNAL /
TECHNICAL



SOME EXTERNAL REPORTS HAVE AUTHENTICITY CODE FOR WEB VERIFICATION

CURRENT SYSTEM - COMPONENT OVERVIEW

MANY COMPONENTS, COMPLEX PROCESSES



CURRENT SYSTEM - COMPONENT OVERVIEW

FEWER FUNCTIONS, TWO CATEGORIES – OPPORTUNITY TO SIMPLIFY

TEST CENTRIC

- 1.Item Banking
- 2.Online Marking
- 3.Scoring
- 4.Reporting
- 5.Data Import
- 6.Data Scrubbing (QA)
- 7. Hand Scoring

CUSTOMER CENTRIC

- 1.IREG Student Portal
- 2.Cloud Based CRM

OVERVIEW



CURRENT SYSTEM



WHAT MIGHT BE



HOW TO GET THERE

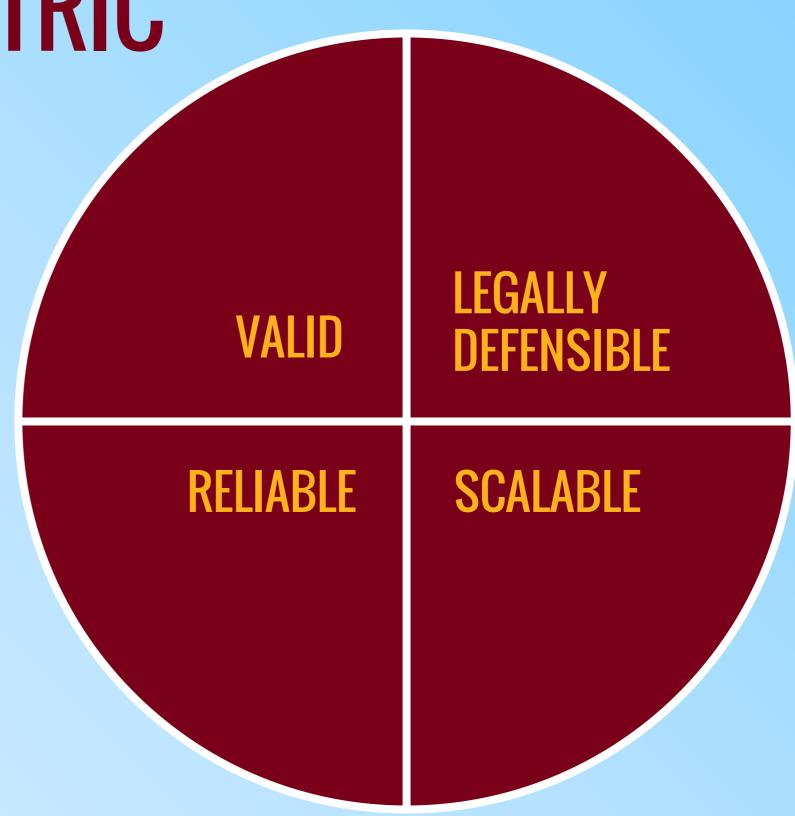


WHAT MIGHT BE - GOALS

- Psychometric rigor
- Efficiency
- Simplicity

PSYCHOMETRIC RIGOR

- IN OUR DNA



EFFICIENCY AND SIMPLICITY



FEWER COMPONENTS

- Component boundaries where they make sense
- Categories



TRACK
RECORD OF
EFFECTIVENESS



SCALABLE

WHAT MIGHT BE - GOALS

TEST INFRASTRUCTURE CENTRIC

- 1. Item Banking
- 2. Scoring
- 3. Reporting
- 4. Data Import
- 5. Data Scrubbing (QA)
- 6. Import hand/paper scores

CUSTOMER CENTRIC

- 1. IREG Student Portal
- 2. Cloud Based CRM
- 3. Content





Customer Portal

WHAT MIGHT BE - THREE COMPONENTS

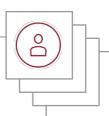
FastTEST

Item Banking, Import Marking, Scoring, Reporting Data Scrubbing, Security

Registration

Reporting

Students take Online/Adaptive Tests



Student Systems

Upload Results (Answers and Scores)



Printing

CUSTOMER PORTAL

Registration and CRM

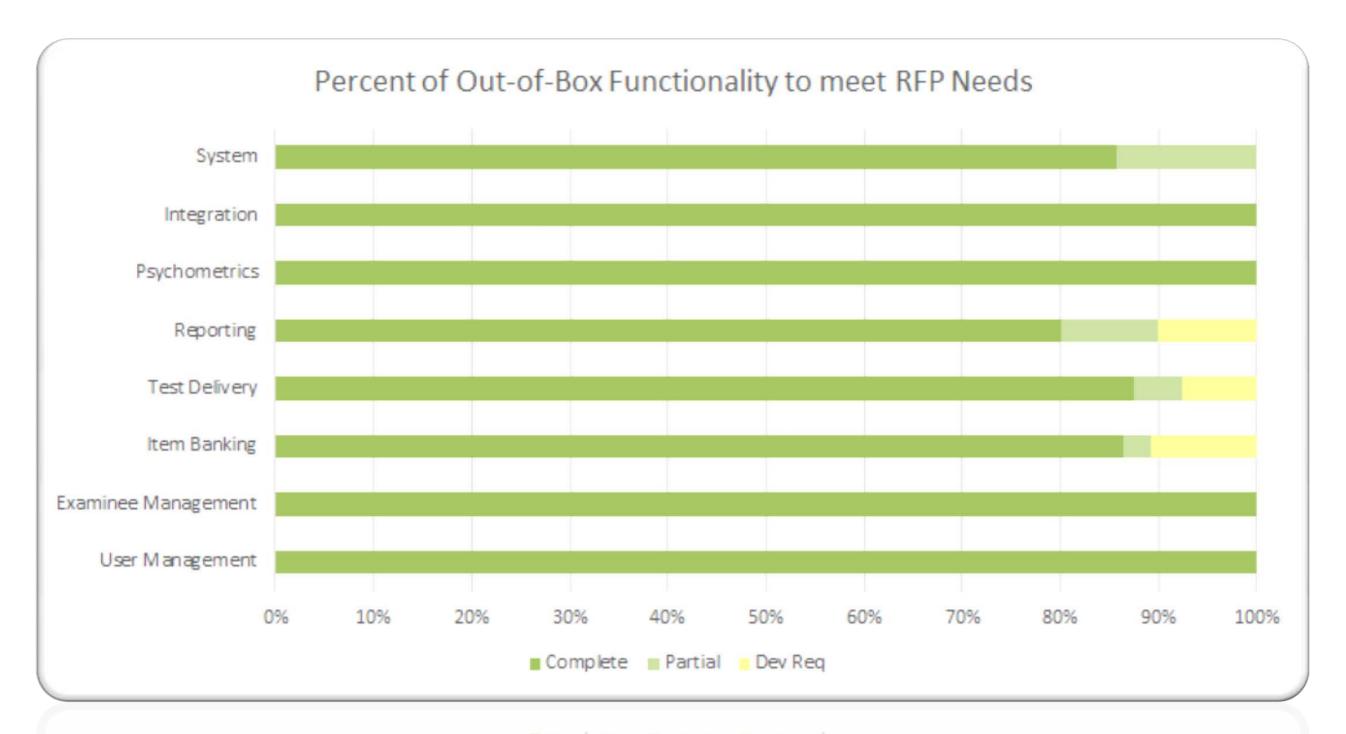


TEST PRINTING TEAM

Graphical Design and Print Production

[†] CollegeBoard

Proposed Solution





OVERVIEW



CURRENT SYSTEM



WHAT MIGHT BE



HOW TO GET THERE

? HOW TO GET THERE

- More discovery needed
- Most of proposed functionality is in production
- Gaps can be addressed through extension or modification of process
- Significant reward
- Significant effort

HOW TO GET THERE - PHASED APPROACH

Prioritize necessary and preliminary steps

Begin work on the parts we know immediate wins Subsequent estimates refined as we learn more

HOW TO GET THERE PHASED APPROACH

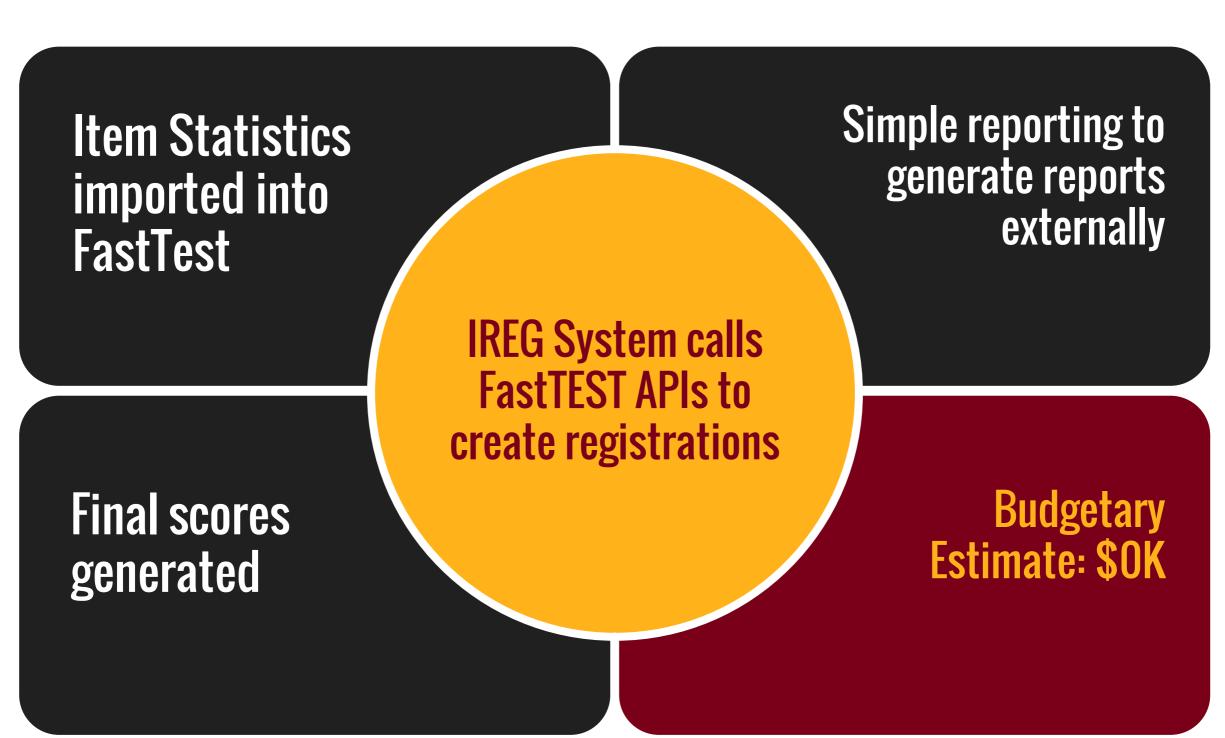
- Import Items (Get all items and statistics into FastTest)
- Move Scoring to FastTest
- Move Test Construction and Printing To FastTest
- Move Registration to FastTest
- Move Reporting to FastTest
- Begin Online Test Delivery in FastTest



HOW TO GET THERE - 1: ITEM BANK WORK



HOW TO GET THERE - 2: REGISTRATION AND SCORING



HOW TO GET THERE - 3: ONLINE MARKING AND QC

College Board has a working system

Merge scanned results with marking results and report as today

Budgetary Estimate: No anticipated costs

HOW TO GET THERE - 4: INTEGRATED REPORTING



Reports
Generated in
FastTEST using
integrated BI
Engine



Credential lookup support for College Board Portal



Budgetary Estimate: \$3k per report

HOW TO GET THERE - 5: PSYCHOMETRIC ANALYSIS

ALL ANALYSIS DONE ONLINE (ITEMAN, XCALIBRE)

ALREADY PART OF OUR ROADMAP





HOW TO GET THERE - 6:

Other missing functionality

A few minor/optional items

- ✓ Scaled score lookup
- ✓ Categorical Scoring
- ✓ Accelerate XCalibre

BUT

- ✓ Cost is low
- ✓ Effort low too

HOW TO GET THERE - 7: ONLINE DELIVERY

We have brought 2 countries' national assessments online already

BUT

- ✓ No paper scanning costs
- ✓ More productive markers

HOW TO GET THERE - SUMMARY

Already almost there!

Multiple budget controls to manage costs

Psychometric consulting handled separately

DEMONSTRATION Shots and Live

We have brought 2 countries' national assessments online already

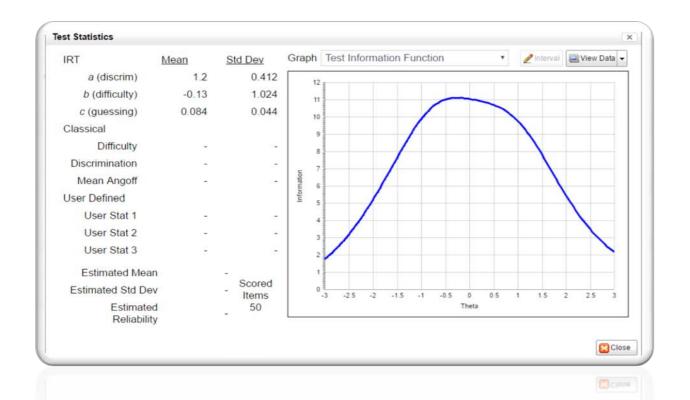
BUT

- ✓ No paper scanning costs
- ✓ More productive markers

Proposed Solution

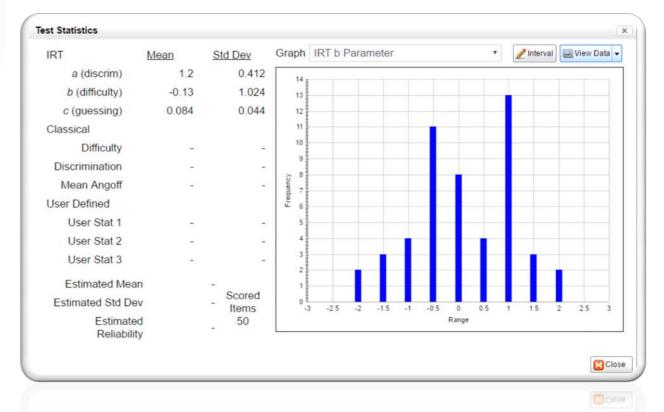
Ver.	Name	Bank	Description	Author	Status	Stem Text
1	8A-1_001	Biology		Jordan Stoeger	Active	Complete the sentences below.
1	8A-1_002	Biology		Jordan Stoeger	Active	Drag the cell parts to the appropriate
1	8A-1_003	Biology		Jordan Stoeger	Retired	Drag the cell type to the appropriate
= 2	8A-1_004	Biology		Jordan Stoeger	Active	Identify the main components of cell
L 1	8A-1_004	Biology		Jordan Stoeger	Active	Identify the main components of cell
1	8A-1_005	Biology		Jordan Stoeger	Review 1	Select the cell parts that are part of t
1	8A-1_006	Biology		Jordan Stoeger	Active	Identify the parts of the cell in the im
1	8A-1_007	Biology		Jordan Stoeger	Review 2	Identify which of the following are ma
1	8A-1_007	Biology		Jordan Stoeger	Review 2	Identify which of the following are ma
	8A-1_006	Biology				

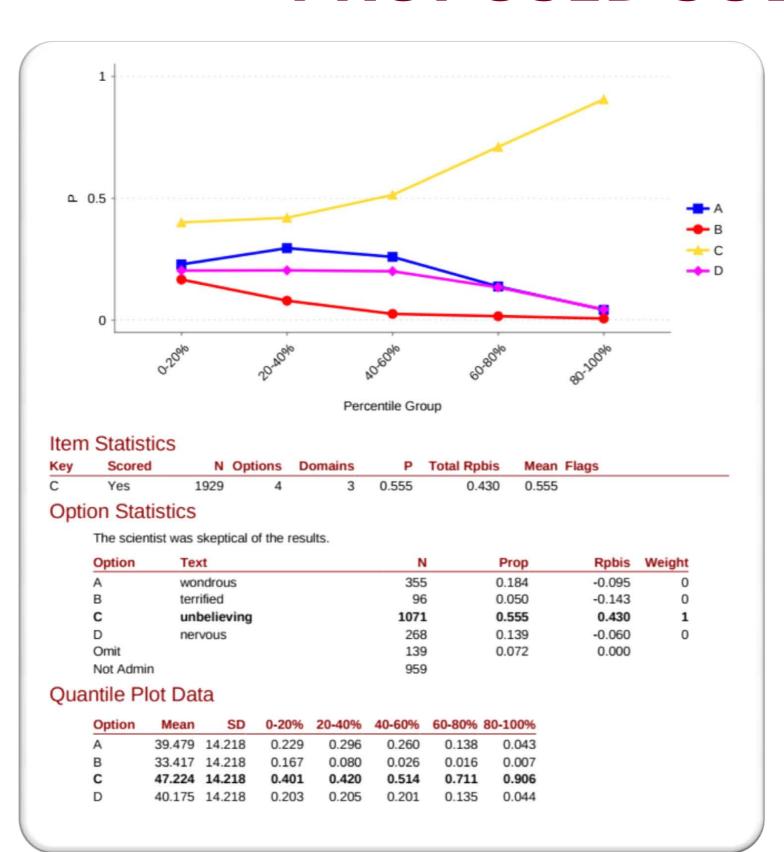
Integrated item versioning support



Other Test statistics available

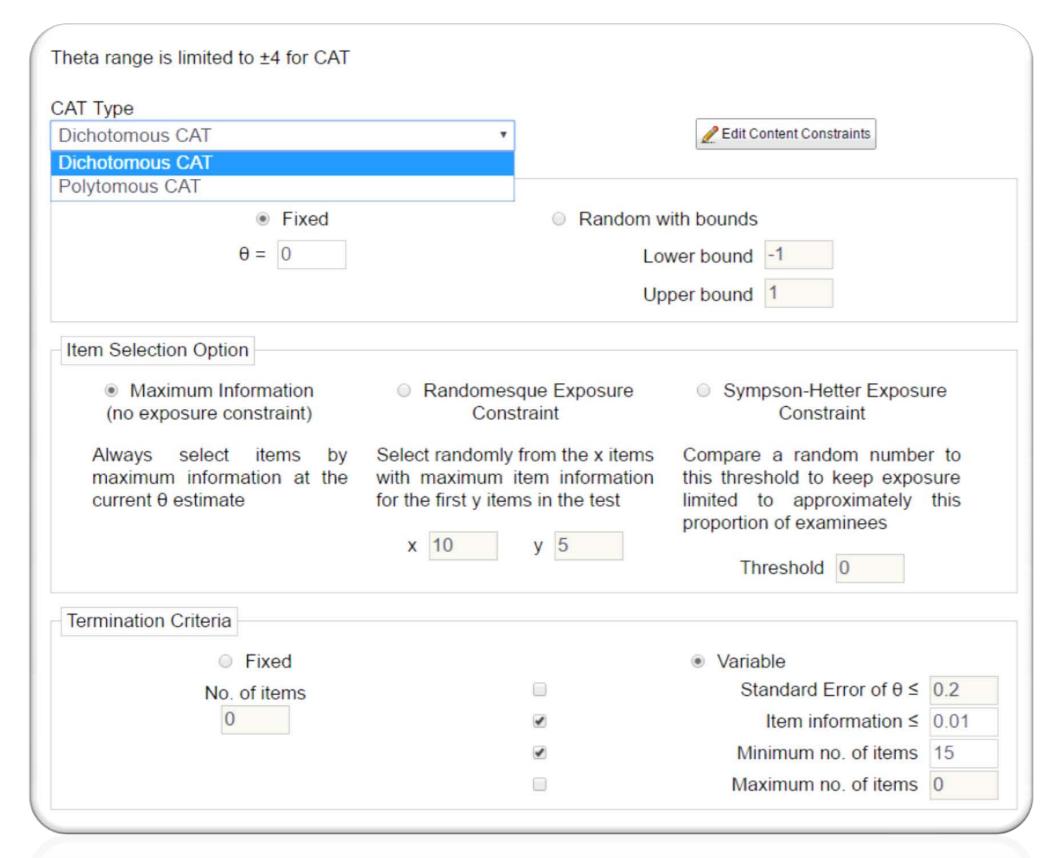
Integrated view of Test Information Function



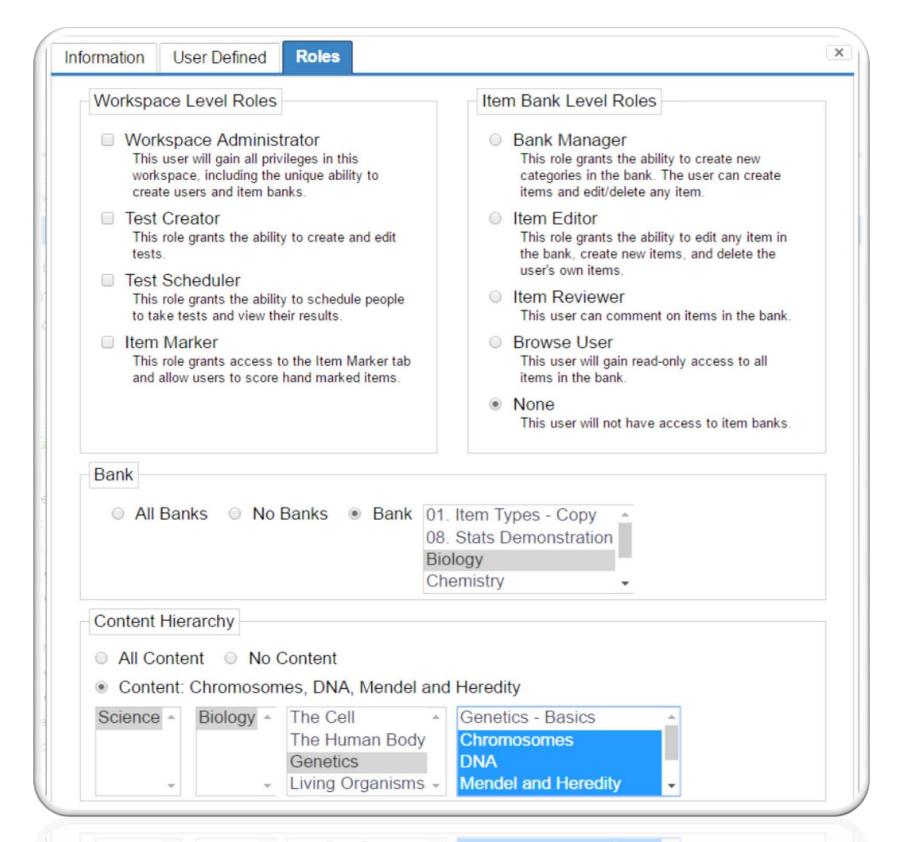


Integrated
Reporting already
provides classical
test statistics for
the test and items

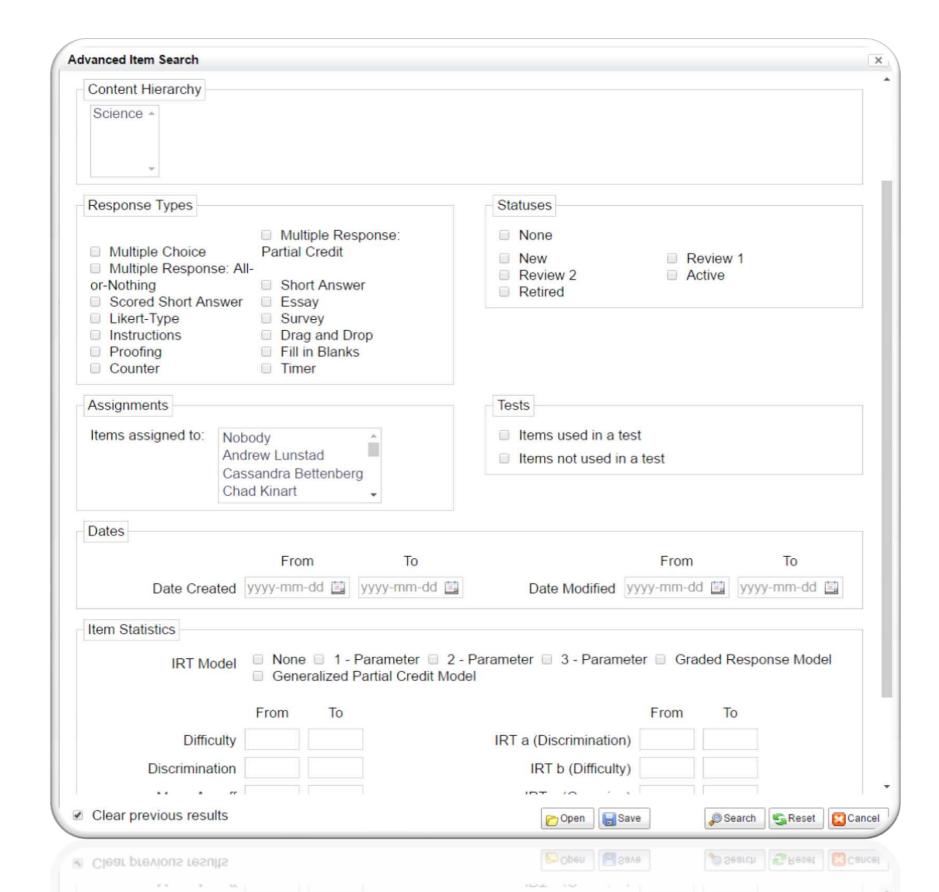
INIGAILTIUM DE UN REIMS U



Rich CAT
Configurability
Options
already
available



Powerful user access controls



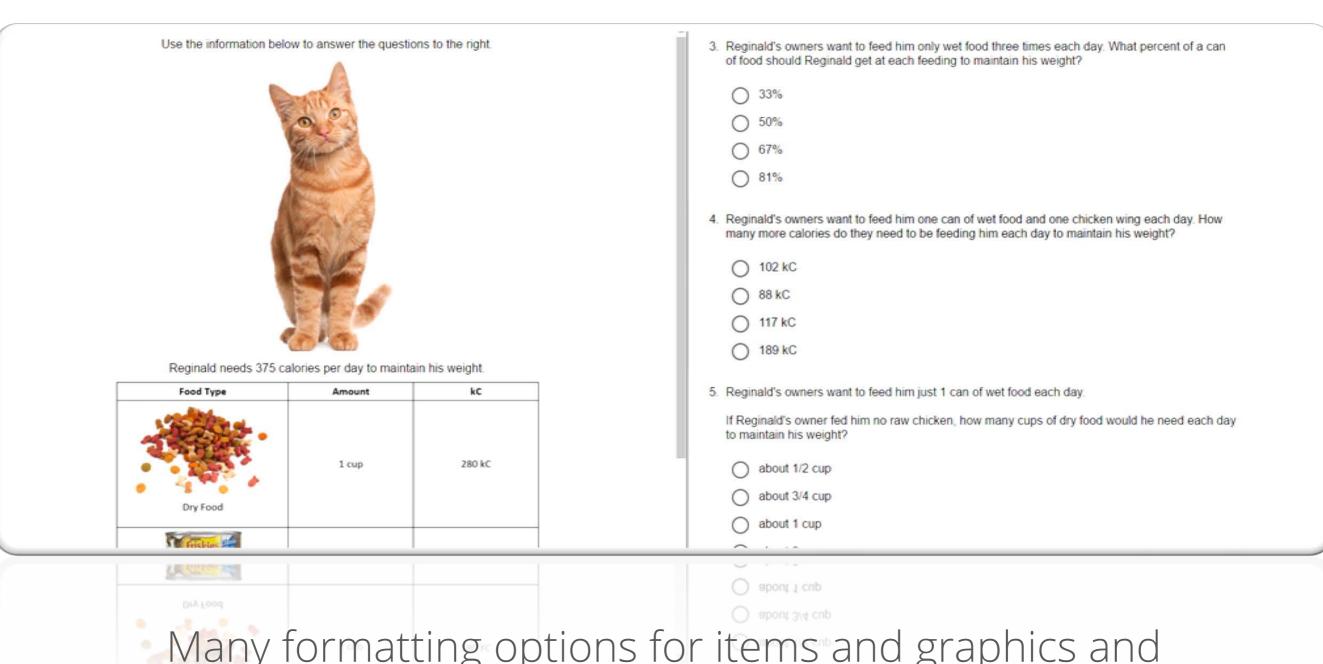
Extensive Search Options in Item Banking

8. Which group of elements is highlighted in the image below? Н Li Na Mg Ni Pd Co Zn Ti Mn Fe Ga Ge TC (50) Ag Sr Ru Rh Cd Rb Nb Mo Sn W Re Os Pt Lu Hf Ta Ir Pb Au Hg Po Db Sg Hs Mt Uun Uuu Uub Rf Bh Nd Pm Sm Eu Gd Tb Dy Но PER STATE 111.00 10.400 96 * * Actinide series Pu Am Cm Bk Cf Es Fm Md No Alkali metals Chalcogens Halogens Noble gases Alkaline earth metals

Online testing already available with multimedia support for STEM, Language or other testing

- Alkaline earth metals
- Noble gases

PROPOSED SOLUTION



Many formatting options for items and graphics and beautiful, responsive delivery.

CONCLUSION

- + Current System
- + What Might be
- + How to get there

QUESTIONS



- Goal: Provide more functionality that drives our clients to develop better assessments
- There are a number of ways we can currently work with CBPRLAO to

IMPROVE ASSESSMENT ENGINEERING

- ★ Reduce work hours and eliminate manual data processing
- ★ Manage item development teams
- ★ Enhance security
- ★ Improve validity documentation

IMPROVE EXAMINEE EXPERIENCE

- ★ Make tests shorter
- ★ Make tests more accurate
- ★ Provide better feedback to students
- ★ Deliver securely

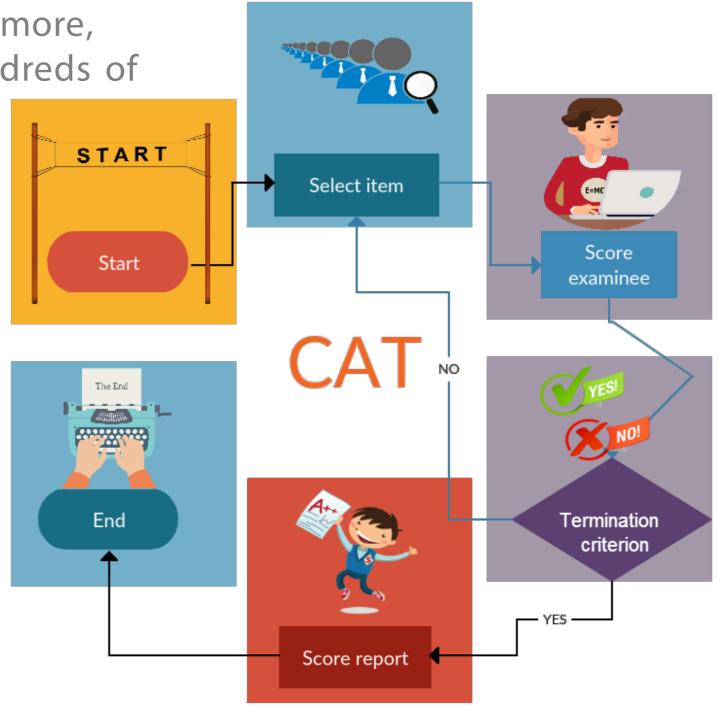
COMPUTERIZED ADAPTIVE TESTING (CAT)

 Reduces test time by 50% or more, which means a lot across hundreds of thousands of examinees

More engaging test

Better security

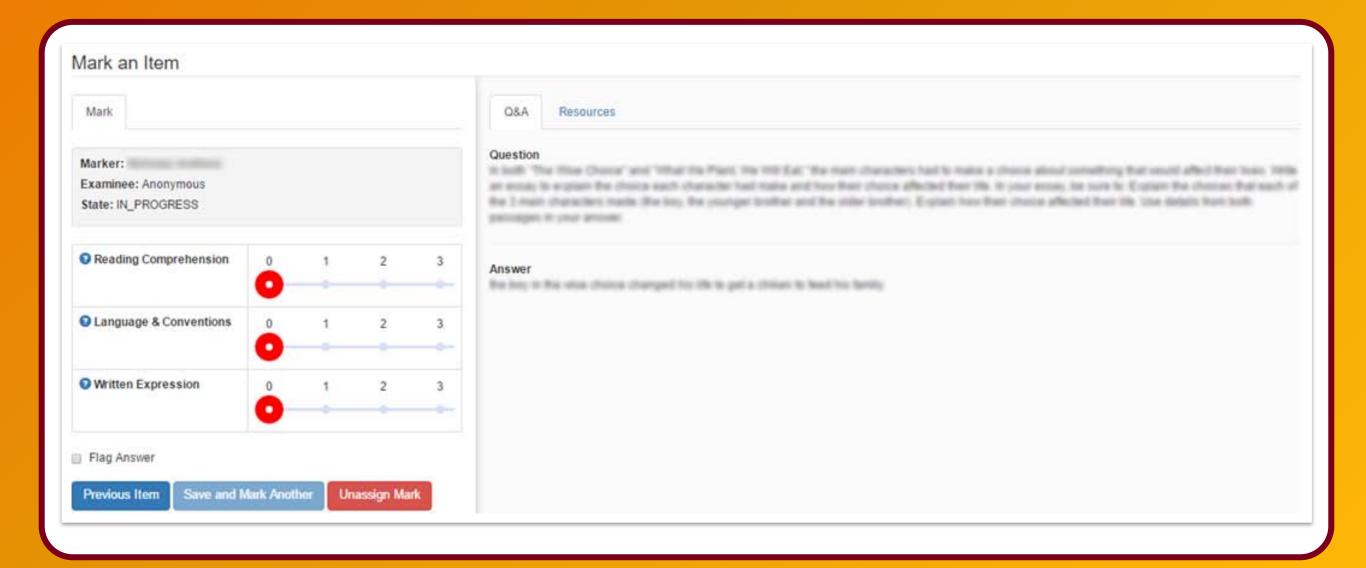
- Increased fairness
- Greater control of score precision/reliability
- Immediate score reporting
- Can also do LOFT



- Tech enhanced items
 - Unlike most providers, ours are designed with psychometrics in mind, not just flashy UI for students
 - Goal: more accurate scores with fewer items

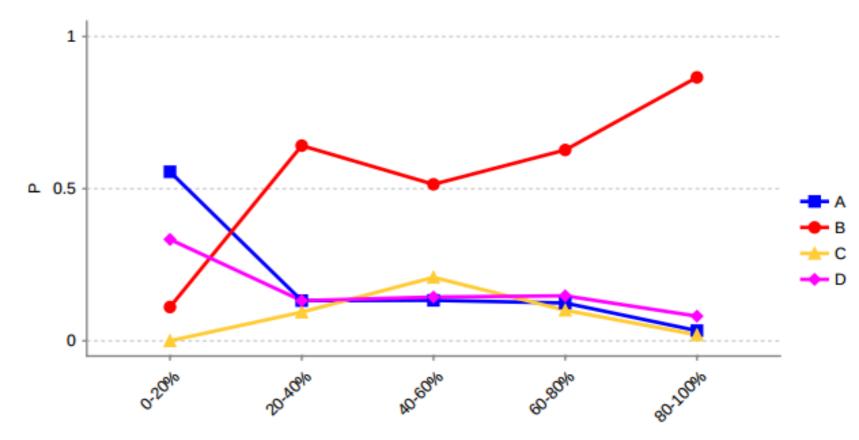
7 Which of the following statements are supported by the story? by Gary Paulsen Brian was senously injured Brian learned to be more aware. 2 Brian had come to know bears as well as he knew wolves or birds. They were usually alone—unless it was a female with cubs—and they were absolutely totally devoted to eating. He had seen them several times while picking bernes, raking the bushes with their teeth to pull the fruit off—and a goodly number of leaves as well, which they spit out before swallowing the bernes—and, as with the wolves, they Brian no longer feared the bear. Brian decided he needed better protection. 3 That is to say Brian would see them eating and he would move away and let them pick where they wanted while he found another location. It worked for the bears, he thought, smiling, and it worked for him, and this thinking evolved into what Brian thought of as an understanding between him and the bears. Since he left them alone, they would leave him alone. Please drag your answers to this box. 4 Unfortunately the bears did not know that it was an agreement, and Brian was suffering under the misunderstanding that, as in some imaginary politically correct society, everything was working out. 5 All of this made him totally unprepared for the reality of the woods. To wit Bears and wolves did what they wanted to do, and Brian had to 8. Which of the following statements are true regarding the passage? Select all that apply 6 He was literally awakened to the facts one morning during the two-week warm spell. Brian had been sleeping soundly and woke to the clunking sound of metal on rock. His mind and ears were tuned to all the natural sounds around him and there was no sound in nature of The incident with the bear happened in the evening metal on stone. It snapped him awake in midbreath The bear smelled a dead rabbit 7 He was sleeping with his head in the opening of the shelter and he had his face out and when he opened his eyes he saw what appeared. The bear was scared away by Brian's kick. 8 He thought he might be dreaming and shook his head but it didn't go away and he realized in the same moment that he was looking at the The bear destroyed Brian's shelter rear end of a bear. No, thought with a clinical logic that surprised him-I am looking at the very large rear end of a very large bear Brian had sufficient protection from his hatchet and knife 9 The bear had come to Brian's camp--smelling the gut-smell of the dead rabbit, and the cooking odor from the pot. The bear did not see it as Brian's camp or territory. There was a food smell, it was hungry, it was time to eat 9. Please drag the four sentences provided into the sequence that they happened in the story 10 it had found the pot and knife by the fire where Brian had left them and scooped them outside. Brian had washed them both in the lake when he finished eating, but the smell of food was still in the air. Working around the side of the opening, the bear had bumped the pan against a rock at the same moment that it had settled its rump in the entrance of Brian's shelter. The bear flung Brian to the edge of the water 11 Brian pulled back a foot "Hey-get out of there!" he yelled, and kicked the bear in the rear Brian slept the night in his shelter 12 He was not certain what he expected. Perhaps that the bear would turn and realize its mistake and then sheepishly trundle away. Or that Brian washed the pot and knife in the lake. The bear ate the rabbit skull. 13 With no hesitation, not even the smallest part of a second's delay, the bear turned and ripped the entire log side off the shelter with one 14 Brian found himself looking up at the bear, turned now to look down on the boy, and with another snort the bear swung its left paw again and scooped Bnan out of the hollow of the rock and flung him end over end for twenty feet. Then the bear slipped forward and used both front paws to pack Bnan in a kind of ball and whap him down to the edge of the water, where he lay, dazed, thinking in some way that he ras still back in the shelter

- Essay marking with IRT
- Not only do we have online marking, but it is integrated with rubric management, psychometrics, and IRT
- Goal: Save time and improve score precision
- Current client said 60% reduction



- Automated reporting and Iteman
 - 1980s? Not anymore!
 - Iteman is now inside
 FastTest; Xcalibre next
 - Goal: Save psychometrician time, reduce chances of error, provide better feedback to SMEs

2 - MK_002



Percentile Group

Item Statistics

Key	Scored	Options	Subscores	N	P	Total Rpbis	Mean Flags
В	Yes	4	Initial Bank	1234	0.323	0.637	0.323 Low P

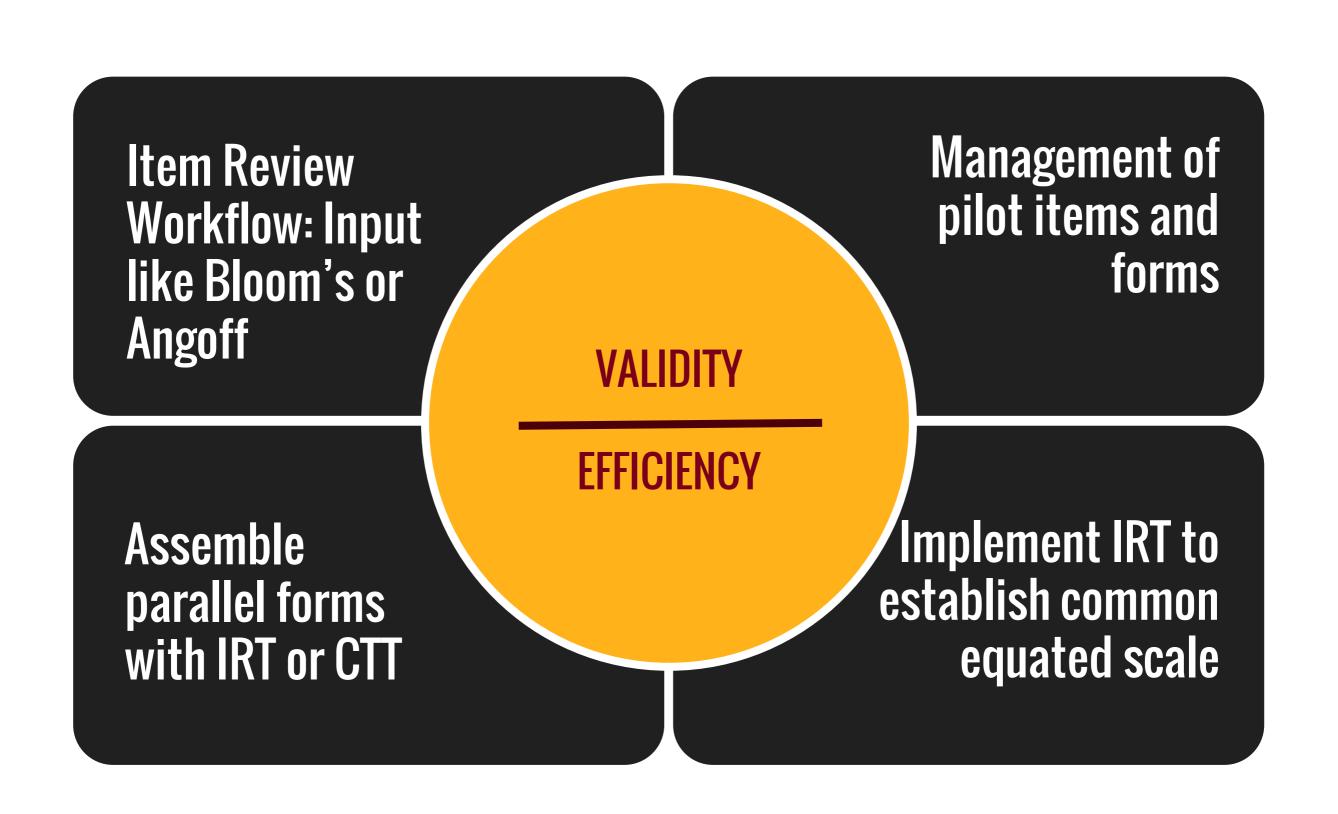
Option Statistics

Jason's mother gives him \$300 to start a savings account at the bank. Jason earns \$250 per month from his part-time job, and he puts half of this into the savings account. How much money does the account contain after 6 months, if there is no interest earned?

Option	Text	N	Prop	Rpbis	Weight
A	\$750	68	0.055	0.103	0
В	\$1,050	398	0.323	0.637	1
С	\$1,300	67	0.054	0.099	0
D	\$1,800	84	0.068	0.160	0
Omit		617	0.500	0.000	
Not Admin		577			

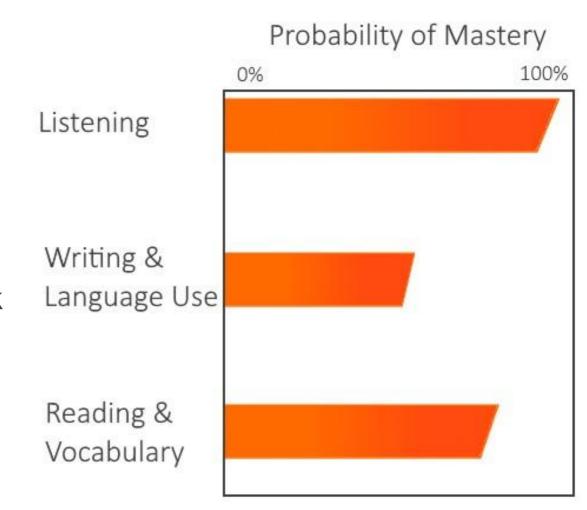
- SIFT we will flag problem locations and students using
 ~20 scientifically supported indices from the literature
- Goal: Security is actually an important component of score validity but is often overlooked. We will help you maintain security and report to stakeholders.

	Α	В	С	D	Е	F	G	Н	1	J
1	City	Examinees	Pass N	Pass rate	Std Pass rate	Mean score (s	Mean score (a	Mean BBR flag	Mean BBO flag	Mean G2 flags
2	Baldwin Park	302	271	89.735	-0.007	62.841	62.841	3.98	0.129	4.642
3	Miami	290	276	95.172	0.219	65.576	65.576	8.948	0.866	46.703
4	blank	225	152	67.556	-0.925	57.24	57.24	1.871	0.244	7.653
5	Los Angeles	145	143	98.621	0.361	67.366	67.366	1.297	0.028	7.903
6	Orlando	91	83	91.209	0.054	64.44	64.44	0.89	0.132	3.824
7	North Miami	88	67	76.136	-0.57	59.011	59.011	0.943	0.011	1.398
8	Dallas	78	64	82.051	-0.325	61.5	61.5	1.141	0.051	1.333
9	Oklahoma City	51	42	82.353	-0.312	63.922	63.922	0.118	0	0.275
10	Denver	48	44	91.667	0.073	64.271	64.271	0.187	0	0.583



Future ideas: more automation, AI, and advanced psychometrics

- ✓ Real-time suggestions in item development
 - ✓ Example: we notify the author if the MC key is 25% longer than the distractors, which often happens
- ✓ Automated reports for equating
 - ✓ IRT rather than Tucker/Levine?
- ✓ Cognitive diagnostic models
 - ✓ Developed to provide better feedback to students
- ✓ More advanced LOFT
 - ✓ Balance by P or TIF
 - ✓ Tracking historical item statistics
 - ✓ Automated statistic uploading from online Iteman



PREVIOUS SUCCESS - United Arab Emirates



PREVIOUS SUCCESS - United Arab Emirates

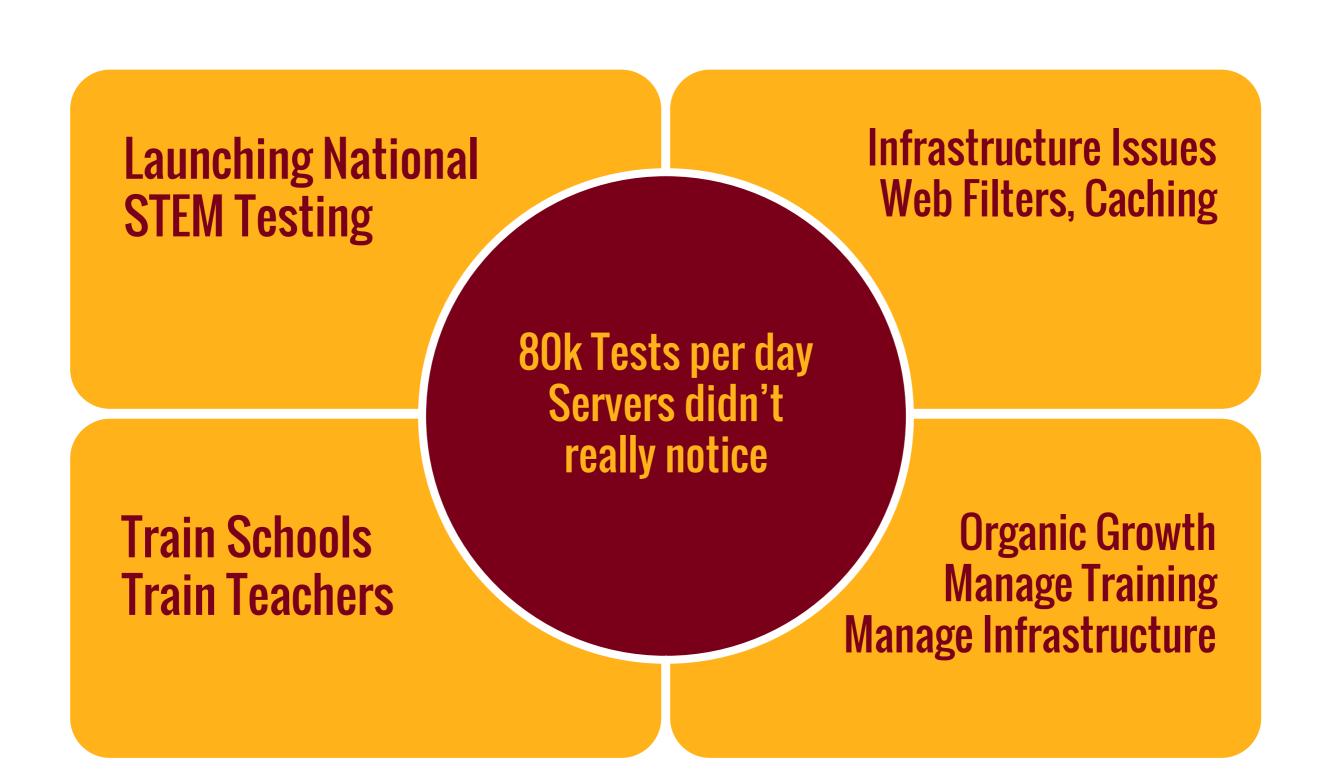
No items, no existing program, no experience

Practice Tests
Expose Infrastructure
Student Experience

Batting 1000%
Co-presented Findings
at ATP

Slow rollout First Teachers Then High Tech Schools Handling Teachers
Handling Students
Organic Growth

PREVIOUS SUCCESS - Project Lead the Way



PREVIOUS SUCCESS - Iceland

Launch Online Testing 100% Online

New system for all Could not roll out slowly Demonstration Tests

"the test sessions proved extremely positive and left teachers and students satisfied with the experience."

"the distribution of the demo tests was another important milestone and one of the reason the September sessions went as well as they did."

"It was enjoyable to witness since the beginning of the process it was unclear whether this achievement could be achieved in the short time that was given."

PREVIOUS SUCCESS - Charles County

Migrated to New System

60% reduction in mark time On time Launch Co-

Celebrating 4 Years of successful delivery

Pilot Testing
Launch
Online Marking
Tech Enhanced Items

"It was enjoyable to witness since the beginning of the process it was unclear whether this achievement could be achieved in the short time that was given."

