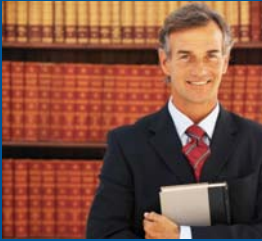


Member Resource Guide

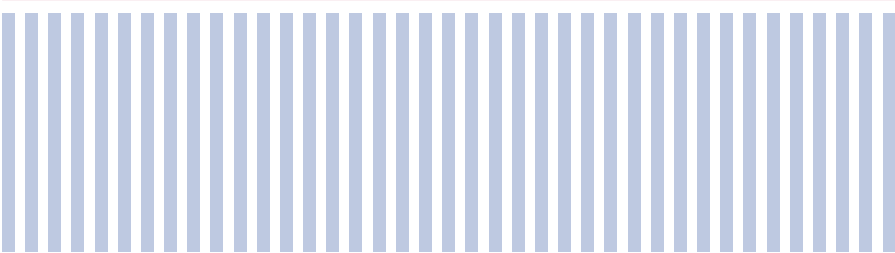
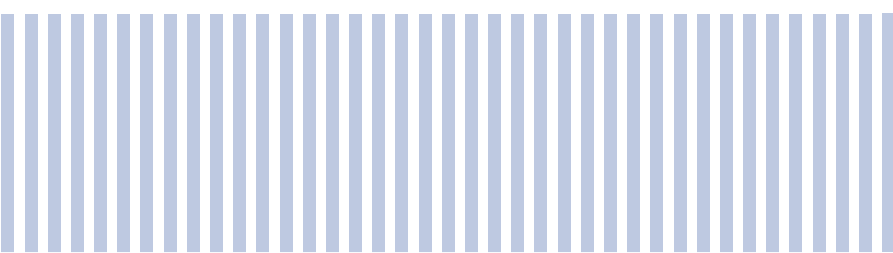


Leading Health Lawyers to Excellence



American Health Lawyers Association
1025 Connecticut Avenue NW, Suite 600
Washington, DC 20036-5405

Phone. 202.833.1100 • Fax. 202.833.1105
www.healthlawyers.org



Welcome Back.

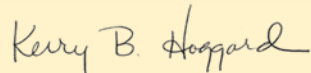
As a member of the American Health Lawyers Association, you are part of a community of over 10,000 like-minded health lawyers and health law professionals. Our members tell us the driving force behind their decision to enter the field is helping people, a commitment to serving clients and the profession in the best way possible. At AHLA you will find a complete network of friends and colleagues who will introduce you to resources that can help you meet the demands of your professional life, in short helping you to help people.

AHLA is the only association dedicated solely to your needs and the issues of health law professionals. Our vision: “to lead health law to excellence” is one we are firmly committed to, and that means offering benefits based on what members tell us is most valuable to them. As a health law professional, your driving force is helping others in the industry. AHLA provides the tools to help you do that better.

To get the most from your membership, I recommend that you get involved—leadership and volunteer opportunities abound for those who are interested. Your participation not only makes you a better professional, it makes AHLA a better organization for members and the clients they serve.

Remember, we are your association serving your professional needs. We want to hear from you and we welcome your involvement.

Sincerely,



Kerry B. Hoggard, CAE, PAHM
Vice President of Membership and Public Interest

Our Mission

... to provide a collegial forum for interaction and information exchange to enable its members to serve their clients more effectively; to produce the highest quality nonpartisan educational programs, products and services concerning health law issues; and to serve as a public resource on selected healthcare legal issues.

Your Health Lawyers Staff

Executive Department

Peter M. Leibold, Esq.
Executive Vice President/
Chief Executive Officer
(202) 833-0777
pleibold@healthlawyers.org

Rita Brinley
Manager of ADR Service
(202) 833-0768
rbrinley@healthlawyers.org

Carine Brice
ADR Service Coordinator
(202) 833-0762
cbrice@healthlawyers.org

Emily Morris
Executive Administrator
(202) 833-0770
emorris@healthlawyers.org

Membership and Public Interest

Kerry B. Hoggard, CAE, PAHM
Vice President of Membership
& Public Interest
(202) 833-0760
khoggard@healthlawyers.org

Allison Beard
Manager of Communications and
Membership Services
(202) 833-0779
abeard@healthlawyers.org

Mary Boutsikaris
Art Director/Graphic Designer
(202) 833-0764
mboutsik@healthlawyers.org

Anna Hyde
Member Service
Representative/Receptionist
(202) 833-0750
ahyde@healthlawyers.org

Daozhong Jin
Public Interest Coordinator
(202) 833-0756
djjin@healthlawyers.org

Alex Leffers
Graphics/Production Assistant
(202) 833-0781
aleffers@healthlawyers.org

Margarett McIntosh
Member Service Representative
(202) 833-0754
mmcintosh@healthlawyers.org

Crystal A. Taylor
Membership Assistant
(202) 833-0750
ctaylor@healthlawyers.org

Katherine Wone, Esq.
Manager of Public Interest
(202) 833-0787
kwone@healthlawyers.org

Operations

Wayne Miller, CAE
Deputy Executive Vice President/
Chief Operating Officer
(202) 833-0775
wmiller@healthlawyers.org

Clark Campbell
Office/Fulfillment Coordinator
(202) 833-0772
ccampbell@healthlawyers.org

Sharon L. Gallaher
Website Administrator
(202) 833-0786
sgallaher@healthlawyers.org

Maurice Harris Jr.
Database Administrator
(202) 833-0774
mharris@healthlawyers.org

Dorothy Johnson
Financial Coordinator
(202) 833-0752
djohnson@healthlawyers.org

Ola Kareem
Technology Services Coordinator
(202) 833-0759
okareem@healthlawyers.org

Thad Lurie
Director of Technology
(202) 833-0758
tlurie@healthlawyers.org

Donna Swann
Internal Customer Service Assistant
(202) 833-0751
dswann@healthlawyers.org

Jaime Ulloa
Accounting Clerk
(202) 833-0742
julloa@healthlawyers.org

Clara Woodall
Director of Finance and
Administration
(202) 833-0771
cwoodall@healthlawyers.org

Practice Groups

Trinita Robinson
Vice President of Practice Groups
(202) 833-0843
trobinson@healthlawyers.org

Emilee Simmons Hughes
Manager of Practice Groups
(202) 833-0776
esimmons@healthlawyers.org

Kristina Hilton
Practice Groups Manager
(202) 833-0765
khilton@healthlawyers.org

Magdalena Wencel
Practice Groups Coordinator
(202) 833-0769
mwencel@healthlawyers.org

Professional Resources

Cynthia Conner, Esq.
Vice President of
Professional Resources
(202) 833-0755
cconner@healthlawyers.org

Bianca L. Bishop, Esq.
Managing Editor
(202) 833-0757
bbishop@healthlawyers.org

William B. Harvey, Esq.
Director of Business Development
& Publishing
(434) 293-8373
wharvey@healthlawyers.org

Ana Mayer
Marketing & Editorial Coordinator
(202) 833-0753
amayer@healthlawyers.org

Programs

Anne H. Hoover
Vice President of Programs
(202) 833-0780
ahoover@healthlawyers.org

A.J. Becker
Faculty Assistant
(202) 833-0841
abecker@healthlawyers.org

Valerie Burrows Eshleman
Associate Director of Programs
(202) 833-0784
veshleman@healthlawyers.org

K. J. Forest
Programs Assistant
(202) 833-0785
kforest@healthlawyers.org

Laurie Garvey
Manager of Programs
(202) 833-0783
lgarvey@healthlawyers.org

I joined AHLA's predecessor organization at the beginning of my legal career, even before I had a license to practice. While the benefits of my membership have always greatly exceeded its cost, the nature of that value has changed over time. Early in my career, as I was developing mastery of this complex field of law, the most significant benefits were educational. I became a regular at educational programs. Later, I came to enjoy the opportunity to network with professional colleagues from across the nation and visit with the friends I'd made through the Association. As I left active practice for a classroom, AHLA was invaluable as a means to stay connected to the practicing bar and to the changing issues that dominate the health law landscape.

Gail Agrawal
 AHLA Fellow
 Dean, University of Kansas School of Law
 Lawrence, KS

advertising@healthlawyers.org – to sponsor or exhibit at programs/Annual Meeting



Member Service Center: (202) 833-0766,
mssc@healthlawyers.org
Website: www.healthlawyers.org
Online Bookstore: www.healthlawyers.org/bookstore

Choose Your Learning Style

As the premiere provider of continuing education to the profession, Health Lawyers leads health law to excellence through many venues including in-person programs held across the country, telephone conferences covering breaking regulatory issues, e-learning seminars, public information resources, post-teleconference CDs and materials, and much more.

In-person Continuing Education

Earn valuable CLE through the following programs:

- Fraud and Compliance Forum
- Tax Issues for Healthcare Organizations
- Fundamentals of Health Law
- Legal Issues Affecting Academic Medical Centers and Other Teaching Institutions
- Physicians and Physician Organizations Law Institute
- Hospitals and Health Systems Law Institute
- Long Term Care and the Law
- Institute on Medicare and Medicaid Payment Issues
- Payors, Plans, and Managed Care Law Institute
- Life Sciences Law Institute
- In-House Counsel Program
- Annual Meeting
- Training on Mediation Essentials, Arbitration, Advanced Mediation Techniques, and for Peer Review Hearing Officers

Teleconferences

Health Lawyers' teleconferences are featured on an ongoing basis on various topics. Each one has a special website where the agenda, presenter biographies, evaluation form, and materials are posted and available to registered participants.

Post-program and Post-teleconference CDs

Health Lawyers brings its unparalleled health law speakers and their materials directly to your desktop. If you miss a presentation or are unable to attend a program, CDs—complete with audio files and materials—are available for purchase.

Complete Connected CDs

Electronic resources that provide cross-referenced and searchable text on an easy-to-use CD-ROM, from HIPAA Privacy and Security to Stark.

Health Law Archive

Subscribers are able to quickly and easily search a vast database of health law publications, resources and documents. Contact the AHLA Member Service Center at (202) 833-0766 to subscribe.

CLE

Health Lawyers is an approved sponsor for continuing legal education and continuing professional education credits in most states. We apply for other types of professional education credits when appropriate. Most programs include a workshop on legal ethics to help attendees fulfill their state requirements. Contact programs@healthlawyers.org for more information.

AHLA's commitment to the public interest manifests itself in lots of ways—not only through past years' Public Interest Colloquium programs, but also in publications, teleconferences, briefings, and web-based resources that are aimed at policy makers, scholars, and consumers, as well as members of the Association. This focus on health law as a calling that affects the well-being of every citizen makes me proud to be a member of the AHLA.

Thomas Wm. Mayo
AHLA Fellow
Director, Maguire Center for Ethics and Public Responsibility
Associate Professor, SMU/Dedman School of Law
Dallas, TX
Adjunct Assoc. Prof., Internal Medicine
UT-Southwestern Medical School
Counsel, Haynes and Boone, LLP

publicinterest@healthlawyers.org – information on public interest activities and policy issues



Member Service Center: (202) 833-0766,
mssc@healthlawyers.org
Website: www.healthlawyers.org
Online Bookstore: www.healthlawyers.org/bookstore

Key Resources to Get Involved, Stay Active, and Grow Professionally

A primary benefit of Health Lawyers' membership is the opportunity to grow as a professional through several key resources and opportunities.

Practice Groups

Health Lawyers offers several Practice Groups (PGs) with one or more sure to fit your professional needs. Each group is composed of volunteer members who share a similar work setting or interest in specific areas of health law. Projects and activities by PGs include newsletters, teleconferences on hot topics offered at substantial savings to sponsoring groups, briefings on important issues, practice guides and monographs, email alerts, moderated Listserve discussions (via email), luncheon discussions, and special PG-Only areas on our website.

Enrollment is open to all Health Lawyers' members for an additional \$45 fee per practice group.

Electronic Access Options

For those interested in gaining electronic access to all of the Practice Groups, members may opt to enroll in and pay for four PGs, at the regular price, then pay an additional \$75 fee to access all remaining PG websites, receive email alerts, newsletters, and receive discounts when registering for teleconferences and purchasing practice group resources from any or all practice groups. Members who are eligible for an electronic membership option may also receive access to all of the PG websites and benefits for a discounted fee. **For more information or to enroll, call the Member Service Center at (202) 833-0766.**

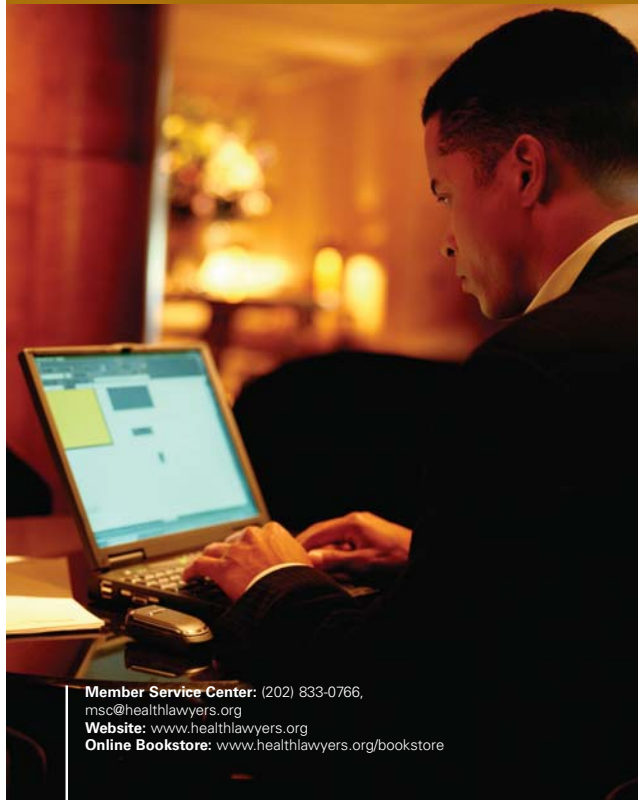
Volunteer Opportunities

Health Lawyers has a 'Call for Speakers & Workshop Topics' for each of its national programs and a 'Call for Writers' form, published in the monthly *Health Lawyers News* magazine and posted on our website (see About AHLA). Members are also encouraged to get involved in the Practice Groups, where there are a variety of opportunities to speak and write about health law.

I find AHLA an excellent professional resource for me. I regularly participate in listserves, CLE programs, conferences, sub-committees, and I use the website at least weekly. The contacts I have met through conferences and listserves have proved to be some of my best resources. I find the staff helpful and accommodating. If I need assistance, a referral, a quick reference check or any other health law matter, AHLA and its members is one of the first places I go.

Shauna Rae Long
Legal Counsel and Chief Compliance Officer

editor@healthlawyers.org – questions about publications content
advertising@healthlawyers.org – to advertise on website or in the magazine
webmaster@healthlawyers.org – questions about the web



Member Service Center: (202) 833-0766,
mssc@healthlawyers.org
Website: www.healthlawyers.org
Online Bookstore: www.healthlawyers.org/bookstore

The Right Information When You Need It

Now, more than ever, we rely on quick and easy access to relevant information for successful career management. Health Lawyers understands this particular need and offers you many key information sources and services that will help you manage your career.

Publications

The following resources are provided free with your membership:

Health and Life Sciences Law Daily—a daily digest of the most important health and legal news culled from thousands of sources, delivered to your email inbox.

Health Lawyers News magazine, a monthly publication devoted to health-related legislative and regulatory activity at state and federal levels;

Health Law Digest—full searchable online access to a monthly synopsis of current state and federal court decisions in health law;

Health Lawyers Weekly—a comprehensive news and analysis service that keeps practitioners ahead of the curve with in-depth reporting on the latest developments affecting health law.

Also from AHLA...

Journal of Health and Life Sciences Law—this quarterly subscription delivers focused analysis of key health and life science law issues and their impact on the clients you serve.

Publications from Health Lawyers—special member discounts on books, monographs, practice guides, program binders and papers, and other substantive legal resources.

Website

Everything listed in this Guide plus more detail can be found on our website, www.healthlawyers.org. Just point and click to access all the valuable information and resources online. Follow the regular login process at www.healthlawyers.org/login. If you do not remember your user name and/or password, go to www.healthlawyers.org/NoPassword to have your information emailed to you.

Listserve

Join fellow colleagues in listserve discussion forums devoted to a variety of health law topics. Subscribe to these free online email forums on the website. You can also access archives of all the listserve discussions in the Members-only section of the site.

The practice groups just keep getting better and better! I signed up for 'PG15' last year so I could have access to all the useful, substantive materials on the Practice Group websites and get their email alerts of new developments. I wasn't disappointed; I found that 'PG15' was a real asset to my practice – and I happily renewed this year.

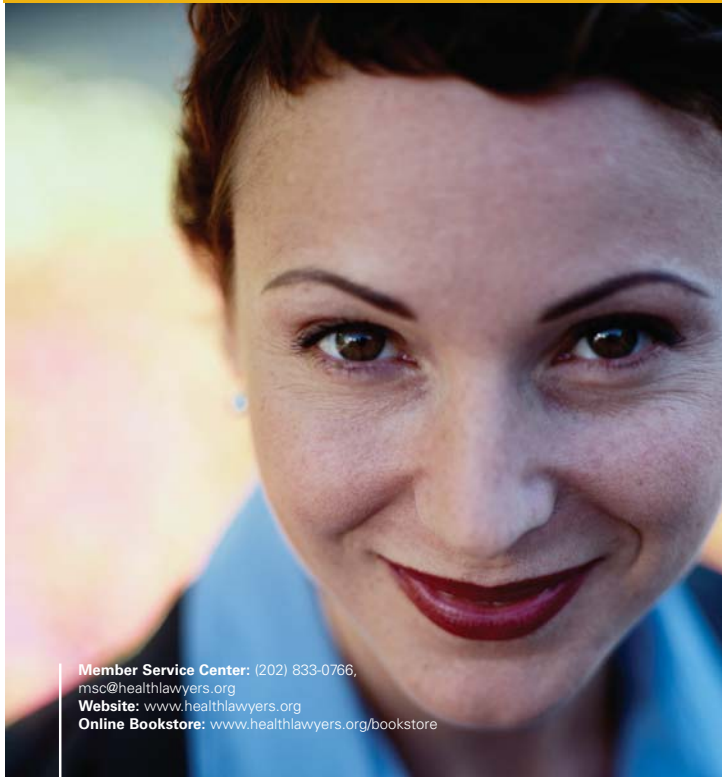
Jennifer A. Stiller
AHLA Fellow
Law Offices of Jennifer A. Stiller
Haverford, PA

Practice Groups

- Antitrust
- Business Law and Governance
- Fraud and Abuse
- Health Information and Technology
- Healthcare Liability and Litigation
- Hospitals and Health Systems
- In-House Counsel
- Labor and Employment
- Life Sciences
- Long Term Care
- Medical Staff, Credentialing, and Peer Review
- Payors, Plans and Managed Care
- Physician Organizations
- Regulation, Accreditation, and Payment
- Tax and Finance
- Teaching Hospitals and Academic Medical Centers

pqs@healthlawyers.org – to reach our Practice Group staff

programs@healthlawyers.org – program information and speaker opportunities



Member Service Center: (202) 833-0766,
mssc@healthlawyers.org
Website: www.healthlawyers.org
Online Bookstore: www.healthlawyers.org/bookstore

Serving as a Public Resource

An important part of Health Lawyers' mission is to serve as a public resource on selected healthcare legal issues. The Association fulfills its Public Interest commitment in a variety of ways including the following:

Nonpartisan public policy forums and resources such as the Conversations with Policymakers teleconference series, and policy-related sessions at Health Lawyers' conferences.

Public Information Series publications that share Health Lawyers' expertise with healthcare professionals, healthcare executives, public health agencies, pro bono attorneys, and consumer groups. Resources have included:

- *Lessons Learned from the Gulf Coast Hurricanes*
- *Emergency Preparedness, Response & Recovery Checklist: Beyond the Emergency Management Plan*
- *A Guide to Legal Issues in Life-Limiting Conditions*
- *Medicaid Basics: A Question and Answer Guide about Eligibility, Coverage and Benefits*
- *Considerations for People with Disabilities and Their Families*
- *Medical Research: A Consumer's Guide for Participation*
- *Community Pan-Flu Preparedness: A Checklist of Key Legal Issues for Healthcare Providers*

In addition, a special area of the website contains resources for health law professors and adjunct faculty.

Support Public Interest Activities

Public interest activities are financed by a combination of operating revenues and donations from individual members, their firms, and healthcare organizations and businesses. Members may make a tax-deductible contribution to help Health Lawyers meet its annual fundraising goals for these critical activities in support of the Association's mission.

For more information on these and other resources, visit the Public Interest area of Health Lawyers' website at www.healthlawyers.org/publicinterest.

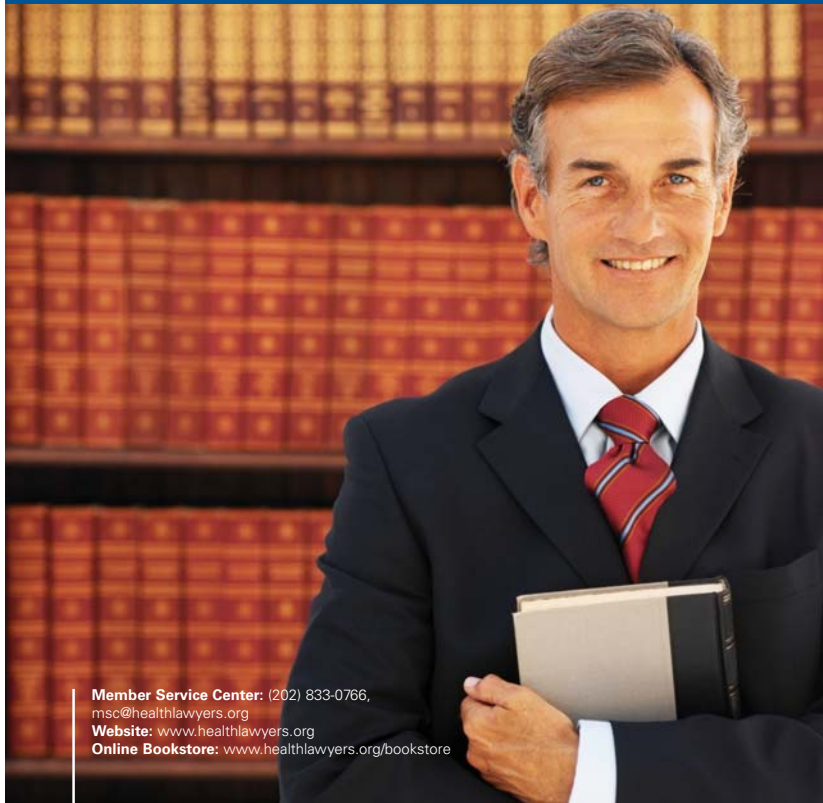
AHLA opened the door to my career in health care law. Its educational programs have consistently provided me with a reliable source of valuable information for the past two decades.

Brent L. Henry
AHLA Fellow
Vice President & General Counsel
Partners HealthCare System, Inc.
Boston, MA

AHLA educational programs are the gold standard against which all lawyer CLE should be measured.

Jennifer A. Stiller
AHLA Fellow
Law Offices of Jennifer A. Stiller
Haverford, PA

programs@healthlawyers.org – information on continuing education legal credit



Member Service Center: (202) 833-0766,
mssc@healthlawyers.org
Website: www.healthlawyers.org
Online Bookstore: www.healthlawyers.org/bookstore

You're In Good Company

A valuable part of your Health Lawyers membership is your ability to network with other professionals who share your interests. Whether through subscribing to Listserves, enrolling in Practice Groups, or using the electronic *Membership Directory*, you can enhance your knowledge, be or find a mentor, and further your career.

Career Management

Members can post a position or search for a position opening on our online national Career Center and in the monthly *Health Lawyers News* magazine.

Update your knowledge, meet with colleagues

Perhaps one of the best ways to network with colleagues while you gain valuable skills at educational conferences is through Health Lawyers' In-House Counsel program and Annual Meeting that takes place every year in the summer.

Mark your calendars and start planning for future Health Lawyers Annual Meetings. For details, visit our website.

Mark your calendars now for future annual meetings:

Washington, DC

June 29-July 1, 2009

Seattle

June 27-30, 2010

Boston

June 26-29, 2011

Benefits at a Glance

Education

In-person programs—Earn valuable CLE on multiple topics of interest

CLE—Approved sponsor for CLE for in-person seminars

In-House Counsel Program and Annual Meeting—Network, learn and connect with the profession each year

Post-program and post-teleconference CDs: Members can purchase CDs with the audiofiles and materials.

Information and Communication

Health and Life Sciences Law Daily—a digest of the most important health and legal news culled from thousands of sources and delivered to your email inbox daily

Health Lawyers News—free subscription to this monthly publication on health-related legislative/regulatory activity

Health Law Digest—full searchable online access to monthly summary of state/federal court decisions

Health Lawyers Weekly—a comprehensive, online news and analysis service providing in-depth reporting on the latest developments affecting health law

Journal of Health and Life Sciences Law—a quarterly journal offering focused analyses and practice aids

Resource Catalog and Online Bookstore—Special discounted member rates on publications, ‘Complete Connected’ CDs, and other materials

AHLA Member Update email service—keeping members informed about late-breaking teleconferences, new publication releases, and educational programs

Opportunities to get Involved

Listserves—free email discussion groups on hot topics

Practice Groups—members are encouraged to enroll in one or more of the Association’s special interest and substantive law groups.

Speaking and Writing Contributions—via the Call for Speakers & Workshop Topics and the Call for Practice Group involvement

Resources

www.healthlawyers.org—Health Lawyers’ website

Members-Only section—access archives of the listserves, online *Health Law Digest*, *Health Lawyers News* magazine, *Membership Directory*, and more.

Business Directory—organizations offering health law resources

National Career Center—to post a position or find a position

Alternative Dispute Resolution Service—offers competent, trained dispute resolvers with expertise in key areas of healthcare services

Health Law Archive—search our vast database of health law publications, resources and documents

Diversity Statement

In principle and in practice, the American Health Lawyers Association values and seeks diverse and inclusive participation within the Association regardless of gender, race, creed, age, sexual orientation, national origin, or disability. The Association welcomes all members as it leads health law to excellence through education, information and dialogues.

Privacy Policy

Our privacy policy outlines the practices of Health Lawyers regarding collection and use of your personal information. Visit www.healthlawyers.org/privacy.htm to view this policy.

Welcome Back to Health Lawyers.

We hope this Member Resource Guide is a refresher course on your member benefits. Please use the tabs to the right as guides to the various sections of interest. You’ll find important contact information in back, including a benefits-at-a-glance section, and staff and email contacts.

Remember our Member Services Center is available to help answer questions via phone, Monday-Friday, 9 a.m.-5 p.m. Eastern at (202) 833-0766. You can also email the representatives at msc@healthlawyers.org.

Detailed information on all of our member benefits and services can be found on our website at www.healthlawyers.org.