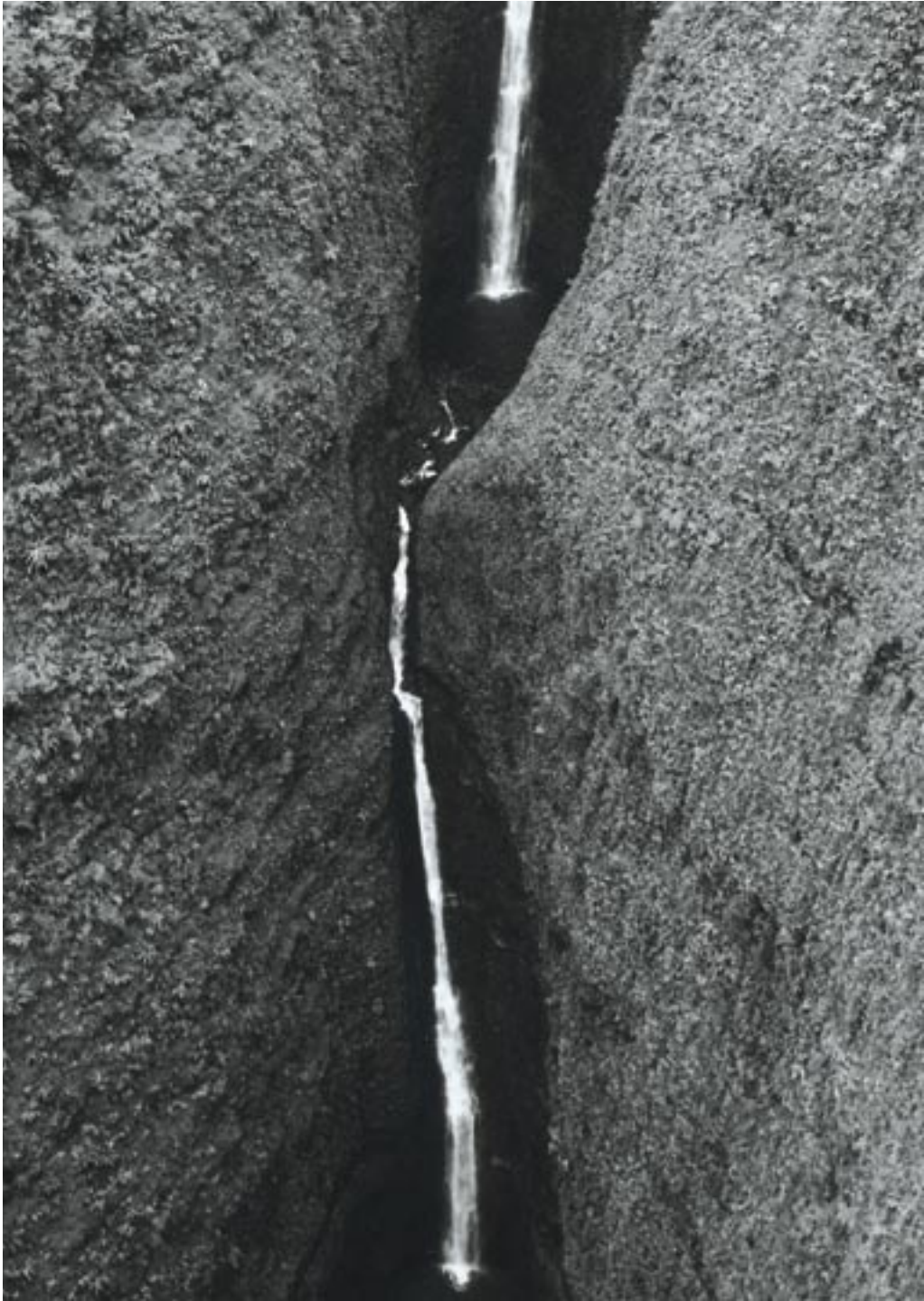


NĀ WAHI PANA
CELEBRATED PLACES

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HĪNAELE

KAUAʻI

NĀ WAHI PANA

NĀ WAHI PANA. CELEBRATED PLACES. REGARDED WITH GREAT REVERENCE AND RESPECT IN OLD HAWAI'I, THESE PLACES WERE SOURCES OF MANA OR SPIRITUAL POWER. FOR KANAKA MAOLI, WAHI PANA ARE PLACES THAT REMIND US OF WHO WE ARE AS A PEOPLE – THE PAST, PRESENT AND AT TIMES, THE FUTURE. THE HISTORY OF OUR PEOPLE ARE CARVED OUT IN THESE LEGENDARY LOCATIONS. A SENSE OF PLACE GIVES US A FEELING OF WELL-BEING, STABILITY AND BELONGING ESPECIALLY TO OUR 'OHANA – THOSE LIVING AND THOSE LONG GONE.



MISSION STATEMENT

TO MĀLAMA HAWAI'I'S PEOPLE AND ENVIRONMENTAL RESOURCES, AND OHA'S ASSETS, TOWARD ENSURING THE PERPETUATION OF THE CULTURE, THE ENHANCEMENT OF LIFESTYLE AND THE PROTECTION OF ENTITLEMENTS OF NATIVE HAWAIIANS, WHILE ENABLING THE BUILDING OF A STRONG AND HEALTHY HAWAIIAN PEOPLE AND NATION, RECOGNIZED NATIONALLY AND INTERNATIONALLY.



**BOARD OF TRUSTEE STAFF
AS OF JUNE 30, 2007**

Winona E. Rubin, *chief of staff*
Reynold Freitas, *board secretary*
Nathan Takeuchi, *aide, Akana*
Dawn Clark, *aide, Akana, emergency hire*
Gladys Rodenhurst, *secretary, Akana*
Malia Schneider, *aide, Apoliona*
Louise Yee-Hoy, *secretary, Apoliona*
Bobbi Ray, *aide, Cataluna*
Winona Gaison, *secretary, Cataluna*
Ernest Heen, *aide, Heen*
Marion Shim, *secretary, Heen*
Kama Hopkins, *aide, Lindsey*
Tiona Wailehua, *secretary, Lindsey*
Leah Burrows, *aide, Machado*
Dayna Nae'ole, *secretary, Machado*
Melissa Beimes, *aide, Mossman*
Kira Higa, *secretary, Mossman*
Lei-Ann Durant, *secretary/aide, Stender*
Crayn Akina, *aide, Waihe'e*
Loahn Nguyen, *secretary, Waihe'e*

The following personnel served on the BOT staff during FY-07, but left OHA employment or transferred to another division before the end of the fiscal year:

Merlyn Akuna, *aide, Carpenter*
Mika Arikawa, *secretary, Carpenter*
Art Harris, *aide, Heen*
Josephine Tanimoto, *aide, Dela Cruz*
Jennifer Wallthall, *aide, Carpenter*

Aloha mai kākou e nā 'ōiwi 'ōlino mai Hawai'i a Ni'ihau a puni ke ao mālamalama. Aloha e nā kama'āina a me nā malihini kekahi. Aloha!

Greetings to our esteemed fellow Native Hawaiians from Hawai'i to Ni'ihau and around this brilliant world. Greetings to longtime residents and newcomers alike. Aloha!

The theme of this year's annual report is very appropriate to the cultural core of Native Hawaiians. "Nā Wahi Pana" are the celebrated places of Hawai'i nei — ma luna, from the top of Mauna Kea on Hawai'i island; ma lalo, to under the sea at Keka'a off of Maui, a ma nā wahi pana āpau, to along the Nā Pali coast on Kaua'i and to the kukui grove at Lanikāula on Moloka'i. Nā wahi pana are places that remind us of who we are as a people and our spiritual, genealogical and ancestral ties to Hawai'i, our motherland, — past, present and future.

Our past — This includes Article XII, Hawai'i State Constitution and its extension, Chapter 10, Hawaii Revised Statutes which mandates OHA to undertake an awesome task, i.e., to better conditions for Native Hawaiians as a way to reconcile an early history of U.S. colonialism and decimation of Hawaiians by disease and loss of traditional lands.

Our present — The culmination of year 2007 marks OHA's 27th anniversary since the swearing in of its first Board of Trustees. These nearly thirty years have presented crossroads to paths uncharted as well as rough roads full of seemingly endless obstacles and challenges.

The Office of Hawaiian Affairs presents this Fiscal Year 2007 Annual Report, which summarizes OHA programs, activities and financial statements for the period of July 1, 2006, to June 30, 2007, in meeting our legal mandate and urgent challenges for our future well-being and self-determination. Among the highlights, OHA provided seventy percent (70%) of its budget for programs assisting its beneficiaries. OHA planned for the acquisition of assets of Makaweli Poi Mill on Kaua'i to perpetuate poi-making, supported programs that promote health and wellness statewide, sought protection of iwi kūpuna or Native Hawaiian ancestral remains, and advocated and intervened in cases to retain public trust assets, such as water, natural resources and land, for Hawai'i's people in opposition to private for profit interests.

This fiscal year saw the creation of a new division, the Land Management Hale, to oversee the protection and preservation of Hawai'i's lands and their cultural significance. The Land Management Hale during its first year completed the final steps in the acquisition of the 1,800-acre Waimea Valley, O'ahu, and the 25,856-acre Wao Kele O Puna rainforest in Puna, Hawai'i. Mālama 'āina, or caring for the land, goes to the piko of who we are as a people. In addition, we are proud that OHA remains one of the largest donors in Hawai'i. In fiscal year 2007, OHA awarded \$3.5 million through our Community Grants Program and committed about \$4.6 million in new Board of Trustee initiatives to improve conditions for Native Hawaiians, and thereby, for all of Hawai'i nei.

Native Hawaiians and the Office of Hawaiian Affairs have stood steadfast well into this decade of change; and we will continue to stand steadfast "mau a mau".

Our future — As the Board of Trustees and staff of the Office of Hawaiian Affairs continue our diligence and commitment to our mission, our responsibility, our kuleana, to better the conditions of Native Hawaiians, we also appreciate our partners, kama'āina and malihini, wherever they reside, who support and work with us in this cause "mau a mau".

Me ka pono a me ka maluhia iā kākou a pau.

No nā 'ōiwi 'ōlino,



S. Haunani Apoliona, MSW
Chairperson, Board of Trustees

Aloha kākou,

The Office of Hawaiian Affairs is pleased to present its fiscal year 2007 Annual Report which reflects the agency's program, activities, personnel and financial summary for the period covering July 1, 2006, to June 30, 2007.

The OHA Board of Trustees is a body of nine leaders elected by voters statewide. The board sets policy for the agency's administration. OHA's 157 employees staff the agency's administrative office in Honolulu, community offices in Kona, Hilo, Kahului, Kaunakakai, Lāna'i City and Lihue and a bureau in Washington, D.C.

Programs and activities of the agency support the goals and strategies of OHA's Strategic Plan 2006-2011 that identifies 10 goal areas: Advocacy-Native Rights; Culture; Economic Development; Education; Environment-Natural Resources; Nationhood; Policy; Social Services; Land and Housing; and Health.

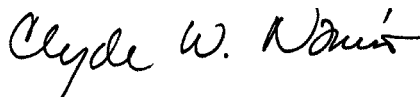
Fiscal year 2007 saw OHA's nation-building efforts on the rise with Kau Inoa sign-ups nearing the 80,000 mark. We are also working with Hawai'i's congressional delegation to support the passage of the Native Hawaiian Government Reorganization Act or the Akaka Bill, in Congress.

For more information on the Office of Hawaiian Affairs and its programs, visit us online at www.OHA.org.

The artistic theme of this year's report is "Nā Wahi Pana" which illustrates the celebrated places of Hawai'i through the photography of Arna Johnson and Kapulani Landgraf to whom we say, "Mahalo," for their vision and commitment to perpetuating the Hawaiian culture.

Our people's history is carved out in nā wahi pana, giving us a sense of place in this land of our ancestors. And as OHA continues to work toward the betterment of Native Hawaiians, our hope is that this 'āina will nurture generations of our people to come.

E holomua kākou,



Clyde Nāmu'o
Administrator

About the Office of the Administrator as of June 30, 2007 - The office of the administrator manages the internal operations of the office of hawaiian affairs by providing leadership, guidance, direction and executive oversight. It implements the policies, rules and directives adopted by the board of trustees and guides the organization's operation within the parameters established by the board and in response to the concerns of oha's beneficiaries. Additionally, the office works with other agencies, government and private, that also serve hawaiians and native hawaiians toward oha's mission of bettering the conditions of all hawaiians. It reports to the board on oha's fiscal status and on the status of projects and programs. This includes developing and overseeing organizational structures and procedures; securing, supervising and inspiring staff in the skills and attitudes required to work together; and guiding the implementation of oha's functional, master and strategic plans and processes.

ADMINISTRATION STAFF AS OF JUNE 30, 2007

Clyde Nāmu'o, *administrator*
Mona Bernardino, *deputy administrator,*
beneficiary advocacy and empowerment
Ron Mun,
deputy administrator, operations
Stanton Enomoto,
special assistant to the administrator
Merlyn Akuna,
private secretary to the administrator
Kauikeaolani Daunie,
secretary to the deputy administrator
Lisa Parker,
secretary to the deputy administrator

COMMUNITY RESOURCE COORDINATORS AS OF JUNE 30, 2007

Lukela Ruddle, *CRC, Hilo*
Gladys Bringham, *clerk typist, Hilo*
Ruby McDonald, *CRC, Kona*
Dawn Tanimoto, *clerk typist, Kona*
Thelma Shimaoka, *CRC, Maui*
Roy Newton, *clerk typist, Maui*
Irene Ka'ahanui, *CRC, Moloka'i*
Hālonā Ka'ōpūiki, *clerk typist, Moloka'i*
Pearl Ah Ho, *CRC, Lāna'i*
Kanani Kagawa, *CRC, Kaua'i*
Kaliko Santos, *clerk typist, Kaua'i*

The following personnel served on the Administration staff during FY-07, but left OHA employment before the end of the fiscal year:

Robert Takushi,
special assistant to the administrator
Barbara Yuen,
private secretary to the administrator
Roxanne French, *clerk typist, Moloka'i*



VISION

HO'OU LU LĀHUI ALOHA - TO RAISE A BELOVED NATION

OHA'S VISION STATEMENT BLENDS THE THOUGHTS AND LEADERSHIP OF BOTH KING KALĀKAUA AND HIS SISTER, QUEEN LILI'UOKALANI. BOTH FACED TUMULTUOUS TIMES AS WE DO TODAY, AND MET THEIR CHALLENGES HEAD ON. "HO'OU LU LĀHUI" WAS KING KALĀKAUA'S MOTTO. ALOHA EXPRESSES THE HIGH VALUES OF QUEEN LILI'UOKALANI.

OHA STRATEGIC PLAN 2006-2011

Goals adopted by the OHA Board of Trustees Aug. 4, 2005

LAND

Through the exercise of prudent investment and other strategies, develop organizational infrastructure to acquire land for preservation, investment or programmatic needs detailed in a comprehensive land policy.

CULTURE

OHA shall have drafted and implemented a plan that identifies and provides solutions to safeguard endangered traditions, practices and rights, and subsequently put into practice steps that will protect, re-establish and enhance Hawaiian cultural assets by the year 2007.

ADVOCACY/NATIVE RIGHTS

By 2007, OHA shall have protected natural and cultural resources through the adoption of administrative, legislative and legal actions.

ECONOMIC DEVELOPMENT

By 2007, OHA's investment in the creation, retention and expansion of Native Hawaiian wealth shall have: 1) improved economic self-sufficiency for Native Hawaiians by facilitating and supporting programs and policies that create jobs, increase income, improve economic literacy and create sustainable businesses; and 2) created an economic development environment that routinely leverages existing resources into strategic partnerships and entrepreneurial opportunities for Native Hawaiians in local, national, and global markets.

EDUCATION

By 2007, OHA shall have developed and implemented a plan to ensure Native Hawaiian access to all education opportunities.

HUMAN SERVICES

OHA shall assist Native Hawaiian families in improving their quality of life in the areas of food, shelter and safety.

HOUSING

OHA shall assist Native Hawaiian families in achieving housing goals.

HAWAIIAN GOVERNANCE

By 2007, OHA shall have assisted, coordinated and enabled the creation of a unified Hawaiian Nation.

HEALTH

By 2007, OHA shall have collaborated with other Native Hawaiian health care providers to increase the acquisition of resources from federal, state, counties and others, to address the health care needs of Native Hawaiians with particular focus on the needs of the aged and elderly, including but not limited to prevention, treatment, education and other needs.

POLICY

OHA shall establish and support policies that meet constitutional and statutory mandates, while furthering its mission.

OFFICE LOCATIONS

HONOLULU

711 Kapi'olani Blvd., Ste. 500
Honolulu, HI 96813
Phone: 808.594.1888
Fax: 808.594.1865

EAST HAWAII (HILO)

162-A Baker Avenue
Hilo, HI 96720
Phone: 808.920.6418
Fax: 808.920.6421

WEST HAWAII (KONA)

75-5706 Hanama Pl., Ste. 107
Kailua-Kona, HI 96740
Phone: 808.327.9525
Fax: 808.327.9528

MOLOKA'I

Kūlana 'Ōiwi
P.O. Box 1717
Kaunakakai, HI 96748
Phone: 808.560.3611
Fax: 808.560.3968

LĀNA'I

P.O. Box 631413
Lāna'i City, HI 96763
Phone: 808.565.7930
Fax: 808.565.7931

KAUA'I / NĪ'ĪHAU

3-3100 Kūhiō Hwy., Ste. C4
Lihū'e, HI 96766-1153
Phone: 808.241.3390
Fax: 808.241.3508

MAUI

140 Ho'ohana St., Ste. 206
Kahului, HI 96732
Phone: 808.243.5219
Fax: 808.243.5016

WASHINGTON, D.C.

50 F St. NW, Suite 3300
Washington, D.C. 20001
Phone: 202.454.0920
Fax: 202.789.1758



MAUNA KEA
HAWAI'I

2007 ORGANIZATIONAL CHART

BOARD OF TRUSTEES

Haunani Apoliona, MSW
Chairperson
Trustee, At-large



John D. Waihe'e IV
Vice Chair
Trustee, At-large



Rowena Akana
Trustee, At-large



Donald B. Cataluna
Trustee, Kaua'i & Ni'ihau



Linda K. Dela Cruz*
Trustee, Hawai'i



Robert K. Lindsey Jr**
Trustee, Hawai'i



Walter M. Heen
Trustee, O'ahu



Colette Y. Machado
Trustee, Moloka'i & Lāna'i



Boyd P. Mossman
Trustee, Maui



Oswald Stender
Trustee, At-large



OFFICE OF ADMINISTRATOR

HĀLAWA-LULUKU INTERPRETIVE
DEVELOPMENT (HLID)

WASHINGTON, D.C., BUREAU

TREASURY AND OTHER SERVICES

OFFICE OF THE STAFF ATTORNEY

HUMAN RESOURCES

DEPUTY ADMINISTRATOR BENEFICIARY ADVOCACY AND EMPOWERMENT

HUMAN SERVICES,
HOUSING AND EDUCATION

NATIVE RIGHTS, LAND AND CULTURE

ECONOMIC DEVELOPMENT

HAWAIIAN GOVERNANCE

DEPUTY ADMINISTRATOR OPERATIONS

COMMUNITY RESOURCE COORDINATORS

OFFICE OF BOARD SERVICES

PLANNING, EVALUATION AND GRANTS

GOVERNMENT RELATIONS AND
LEGISLATIVE AFFAIRS

PUBLIC INFORMATION OFFICE

* Trustee Dela Cruz passed away on March 15, 2007

** Trustee Lindsey was sworn in on April 16, 2007

Note: The chart above depicts the structure of the organization as of June 30, 2007. To view a current organizational chart visit www.OHA.org.



WASHINGTON, D.C., BUREAU

MISSION

The OHA trustees and administrator established the Washington, D.C. Bureau to assure an ongoing national presence and advocate for more than 401,000 Native Hawaiians.

STRATEGIC PLAN GOALS ADDRESSED/NEEDS SERVED

In accordance with OHA Strategic Plan Policy Goal 7, Strategy 4, (policy / legislative engagement), the goal of the Washington, D.C. Bureau is to educate Congress and the executive branch on issues important to Native Hawaiians and secure passage of favorable legislation at the national level. The five primary objectives are:

- 1.To educate Congress and the executive branch on issues important to Native Hawaiians;
- 2.To establish and maintain organizations and individuals at the national level as allies;
- 3.To overcome resistance of non-supporters of issues important to Native Hawaiians; and
- 4.To establish a mechanism to collect and disseminate information on issues important to native peoples.
- 5.To promote and protect OHA's entitlements.

FY-07 HIGHLIGHTS

During FY-07, the Washington, D.C. Bureau team continued to focus on helping secure the passage of the Akaka Bill, which would clarify the United States' political relationship with Native Hawaiians by providing a process for federal recognition of a reorganized Hawaiian governing entity. In May 2007, the bill passed favorably out of the U.S. House Natural Resources Committee and the Senate Committee on Indian Affairs. Hawai'i's federal lawmakers requested that the bill be placed on the Senate and House calendars for vote after the filing of Committee Reports.

As part of its on-going efforts to educate about and advocate for issues important to Native Hawaiians, the D.C. team:

- Worked with OHA trustees, the administrator, legal advisors, Hawai'i's congressional delegation and key staff, congressional co-sponsors, Hawai'i's governor and attorney general, Hawaiian organizations, American Indians, Alaska Natives, various Pacific and Asian Pacific American organizations, and an array of civil



rights organizations to urge passage of the Akaka Bill;

- Helped increase awareness of Native Hawaiian culture among thousands through events connected to the OHA co-sponsorship of the Wolf Trap “Faces of America: Hawai‘i” performance;
- Supported testimony before Congress to establish a Kalaupapa National Memorial;
- Served as a resource on Native Hawaiian issues and briefed key congressional and administration staff as well as representatives of national organizations;
- Hosted dozens of Native Hawaiians and other visitors to heighten awareness of Native Hawaiian issues, especially the Akaka Bill, and to increase the visibility of OHA’s D.C. office;
- Initiated or co-sponsored 37 events and represented OHA at more than 57 meetings, gatherings and conferences, held in the D.C. area and other U.S. locations by OHA or various national organizations;
- Briefed thousands of allies on the status of the

Akaka Bill, and issued calls for action through email alerts with the Governance Hale, and presented at local and national meetings and conventions. As a result, hundreds of emails and letters of support for the bill were sent to Congress;

- Continues advocating and partnering with the senior tribal liaison of the Office of the Under Secretary of Defense to continue their Legacy project initiated to develop the first Department of Defense-Native Hawaiian consultation protocol and cultural communications course to increase meaningful consultation with Native Hawaiians across branches of the military in Hawai‘i, including continuation of dialogue with the Hawaiian community; and
- With partner, Ke Ali‘i Maka‘ainana Hawaiian Civic Club, is coordinating phase two research describing the Kingdom of Hawai‘i diplomatic missions to Washington, D.C., conducted by Hawai‘i’s ali‘i and their appointed emissaries. This is a follow-up to the phase-one research booklet compiled and printed in FY 2006.

WASHINGTON, D.C. BUREAU STAFF AS OF JUNE 30, 2007

Martha Ross, *bureau chief*
Julie Coleson, *admin assistant services*

Fellow:

James Kawika Riley

Interns:

Bryce Mendez

Volunteers:

Kapi‘olani Adams
Darlene Kehau Butts
Shani Butts
Maile Duggan
Manu and Suz Ikaika, and Hālau
Ho‘omau I Ka Wai Ola O Hawai‘i
The Jachowski family
Tim Johnson
Cindy Maguire
Gavin Maguire



PU'U HAU KEA
HAWAI'I

HĀLAWA LULUKU INTERPRETIVE DEVELOPMENT PROJECT

MISSION

To execute the H-3 Memorandum of Agreement (MOA) requiring development, with community consultation, of an Interpretive Development Plan that addresses the mitigation of land areas affected by the construction of the H-3 freeway, and which preserves, interprets and perpetuates Native Hawaiian history, traditions and culture.

NEEDS SERVED

Hālawā-Luluku Interpretive Development (HLID) serves to fulfill requirements of the MOA, which provides resources to mitigate the adverse impact of the H-3.

FY-07 HIGHLIGHTS

HLID continues to work with the Federal Highway Administration and the state Department of Transportation to define the scope of work for the Interpretive Development Plan (IDP), the last of three planning phases for the project. This phase was started in June 2006 and should be complete in December 2007.

‘ŌLELO NO‘EAU 2147

MAUNA KEA,

KUAHIWI KU HA‘O I KA MĀLIE.

MAUNA KEA,

STANDING ALONE IN THE CALM.

HLID STAFF AS OF JUNE 30, 2007

Kahikina Akana, *project coordinator*

Laura Kamalani-Paikai, *secretary*

Pamela Nakagawa,
assistant project coordinator

HLID COMMUNITY WORKING GROUP

Donna Bullard
Wali Camvel
Mahealani Cypher
Lela Hubbard
Marion Kelly
Clara “Sweets” Mathews
Robert “Boot” Mathews
Havana McLafferty
Vienna Nahinu
Ella Paguyo
John Talkington
Laulani Teale

TREASURY AND OTHER SERVICES

MISSION

Treasury and Other Services (TOS) works in partnership with other OHA divisions to manage and report on the agency's finances, and implements and maintains information technologies.

STRATEGIC PLAN GOALS

ADDRESSED/NEEDS SERVED

TOS addresses the policy goal (Goal 7) of the Strategic Plan. The division's major functional areas are:

- Accounting — responsible for day-to-day processing and auditing of accounting transactions, maintaining the general ledger and the production of accurate financial reports.
- Treasury — reviews the management of OHA's Native Hawaiian Trust Fund, develops and coordinates OHA's biennial and annually aligned budgets, and handles credit and collections. Treasury functions include ensuring that allocation of resources corresponds to OHA's long-range and strategic plans.
- Financial Management — ensures that Accounting and Treasury areas develop financial plans that are in accord with OHA's policy statements regarding spending and investment to safeguard assets and maximize return on OHA's financial assets.
- Information Technology — manages and maintains OHA's local and statewide computer information network.

Each year, an independent certified public accounting firm conducts an audit of OHA's financial statements. The financial statements for the fiscal year ending June 30, 2007, are included in this report, beginning on page 51.

FY-07 HIGHLIGHTS

- The Office of Hawaiian Affairs achieved fiscal autonomy in Fiscal Year 2007, which means the agency is now processing all cash disbursements in-house, rather than relying on the State of Hawai'i Department of Accounting and General Services to provide this function
- Net value of the Native Hawaiian Public Land Trust increased





in value by \$31,900,000 during the fiscal year, to \$445,000,000 (pre-audit)

- The Total Operating Budget was increased to \$37.8 million, compared to \$31.5 million in the prior year.
- OHA continued upgrades to information systems, including all central servers, with ongoing workstation replacements continuing into FY-08 and accounting system hardware also scheduled for re-assessment in FY-08.

TOS STAFF AS OF JUNE 30, 2007

Barrie Stewart, *chief financial officer*
Emma Berman, *budget analyst*
Cyndi Caberto, *secretary*
Lori Casupang, *accountant*
Charene Crusat,
accounting assistant, emergency hire
Arthur Harris, *database manager*
Gerald Honda,
credit and collections specialist
Carol Ho‘omanawanui, *senior accountant*
Mylene Lacuesta, *accounting assistant*
Cynthia Ota, *controller*
Mona Pang, *accounting assistant*
Rodney Saito, *accounting manager*
Dan Santos,
information technology specialist
Helene Tabanera, *accounting assistant*
Gwen Valbuena, *accounting assistant*
Ruben Walston,
information system specialist

The following personnel served on the TOS staff during FY-07, but transferred to another division before the end of the fiscal year:

Kauikeaolani Daunie,
information systems assistant



LANIKĀULA

MOLOKAʻI

HEALTH, HUMAN SERVICES, AND HOUSING

DIVISION MISSION

The Health, Human Services, and Housing Hale (HSH) encompasses three disciplines that seek to work in partnership with community organizations committed to the betterment of conditions impacting Native Hawaiians in the areas of health, social service programs and housing opportunities.

STRATEGIC PLAN GOALS

ADDRESSED/NEEDS SERVED

In order to address OHA Strategic Plan goals for health (Goal 10), social services (Goal 8), and housing (Goal 9), the HSH contains three sections: Health, Human Services, and Housing.

HEALTH

MISSION

The mission of OHA's Health program is to improve the health of the Hawaiian nation.

NEEDS SERVED

Health directly addresses Strategic Plan Goal 10, which states: "By 2007, OHA shall have collaborated with other Native Hawaiian health care providers to increase the acquisition of resources from federal, state, counties and others, to address the health care needs of Native Hawaiians with particular focus on the needs of the aged and elderly, including but not limited to prevention, treatment, education, and other needs."

The Health staff represents OHA in its seat as a member of the Native Hawaiian Board of Health with Papa Ola Lōkahi. In an effort to build upon advocacy and capacity-building efforts, a comprehensive plan will be developed and supported in collaboration with Papa Ola Lōkahi, the Native Hawaiian Health Care Systems, and the Community Health Centers to facilitate the delivery of health services pursuant to the Native Hawaiian Health Care Improvement Act. A complementary health plan and strategy will be developed in partnership with other public and private agencies to address the health issues of Native Hawaiians.

FY-07 HIGHLIGHTS

- Statewide programs promoting health and wellness were awarded \$55,000.
- \$20,000 supported programs that promoted and protected traditional knowledge and practices through agreements with Papa Ola Lōkahi and E Ola Mau.
- Ke Alaula and Kula no na Po'e Hawai'i were awarded \$14,000 to re-organize and commit to improving Native Hawaiian health conditions statewide.
- The Native Hawaiian underinsured and uninsured population remains in the forefront through a small policy initiative of \$20,000 with Papa Ola Lōkahi.
- Health staff monitored and reviewed programs and projects statewide for OHA's Grants Program that served the Hawaiian community in the areas of oral health, Alzheimer's care, asthma education, nutrition and fitness, a program using Hawaiian culture and values for individuals with severe and persistent mental illness, primary health care and outreach, cancer care, kupa programs, traditional healing, and support and educational programs to increase the number of physicians. The total amount awarded in grant agreements and contracts for FY 06-07 and FY 07-08 was in excess of \$870,000.

HUMAN SERVICES

MISSION

The mission of OHA's Human Services program is to better the social conditions of Native Hawaiian beneficiaries by enhancing access to resources, information and services through advocacy, technical assistance and financial support to Hawaiian agencies and other direct service providers.

NEEDS SERVED

Human Services directly addresses Strategic Plan Goal 8, which states: "By 2007, OHA shall have improved the quality of life for 17,500 Native Hawaiians in the areas of food, shelter and safety."

Human Services staff engages in a range of activities that address the social needs of Native Hawaiians, including funding and monitoring social programs; reviewing and monitoring OHA grants to direct service

HEALTH, HUMAN SERVICES, AND HOUSING STAFF AS OF JUNE 30, 2007

John P. Alamodin, *director*

Leatrice Maluhia Kauahi, *housing lead advocate*

Kathryn Keala, *health specialist*

Stephanie Kon, *housing specialist*

Winona Matsuzaki, *support specialist*

Stephen K. Morse, *human services lead advocate*

Analika Nāhulu, *health lead advocate*

Rena Mae Nalani Takushi, *human services specialist*

The following personnel served on the HSH staff during FY-07, but transferred to another division within the agency before the end of the fiscal year:

Kaho'okeleholu "Kale" Hannahs, *housing assistant*



HEALTH, HUMAN SERVICES, AND HOUSING

organizations; legislative and governmental advocacy; and participation in social service coalitions and committees.

FY-07 HIGHLIGHTS

- Review and monitoring of OHA grants to direct service organizations that provide domestic violence counseling and prevention; substance abuse counseling and treatment; transitional housing; therapeutic outdoor education for children with special needs; emergency and transitional housing; recruitment of Native Hawaiian foster care parents; support and advocacy, including culturally based programs, for incarcerated individuals in Hawai'i and US mainland; and cultural capacity-building for human service providers.
- Multi-Service Project – Funded by OHA and administered by Alu Like Inc., the project provides information and referrals, case management, emergency financial assistance, financial literacy services, and Individual Development Accounts to approximately 8,600 Native Hawaiians.
- Human Services staff represented the OHA administrator at the quarterly meetings of the governor's Native Hawaiian Foster Parent Advisory Committee, the purpose of which is to promote the recruitment of Native Hawaiian foster parents and provide a support network for foster parents.
- Staff continued involvement with and funding of coalitions and alliances to address the problems faced by homeless Hawaiians, and provided testimony in support of several bills and resolutions at the state Legislature calling for more funding for homeless and affordable-housing programs.
- Requests for assistance from Native Hawaiian prisoners, particularly those incarcerated in correctional facilities located on the continent, steadily increased during the year. Staff continued to address the need for a comprehensive and systematic approach to serving pa'ahao and helping with their reintegration into the community, and provided technical assistance to organizations that provide prison advocacy services to Native Hawaiians. The Hale is continuing to develop a partnership with the state Department of Public Safety to further develop opportunities for educational, cultural and support programs for Native Hawaiians in continental correctional facilities.
- Staff represented OHA in the June 2007 opening ceremonies for the Saguaro Correctional Facility in Eloy, which was built to house Hawai'i prisoners who were previously scattered across the mainland.
- OHA advocated at the Legislature for more support for kūpuna who are raising their grandchildren. OHA also testified for more

kūpuna services, including stable housing, financial support and respite services. OHA funded Lunalilo Homes to renovate and upgrade facilities.

- OHA continues to partner with other agencies to seek funding and support for culturally based programs that help Native Hawaiians recover from substance abuse and mental illness, including the Co-Occurring State Incentive Grant and Mental Health Transformation Working Group – both of which are collaborations that include other state, federal and nonprofit agencies.

HOUSING

MISSION

The Housing section works cooperatively with others to achieve equality in living standards for Native Hawaiians building or rebuilding healthy, self-sufficient Native Hawaiian communities. This includes the planning and implementation of programs that foster the development of safe, decent and affordable housing for Native Hawaiians.

NEEDS SERVED

Human Services directly addresses Strategic Plan Goal 9, which states: "OHA shall assist Native Hawaiian families in achieving housing goals."

OHA's housing programs focus on providing home ownership opportunities that particularly fit the needs of Native Hawaiian families. Due to the changing nature of the housing market, OHA also cooperated with agencies and organizations that address other housing-related issues, including affordable rentals, homelessness, transitional housing and creative financing.

The thrust of this year's efforts by OHA's Housing staff was primarily research and planning activities to develop a comprehensive housing plan and innovative products to help Hawaiian families qualify for first-time home ownership opportunities, and to advocate with government, nonprofit agencies and private developers to adequately address the housing needs of Native Hawaiians.

FY-07 HIGHLIGHTS

Housing staff continued to monitor the following OHA grants:

- Hawai'i Habitat for Humanity: A five-year OHA grant awarded in 2005 for fifteen Native Hawaiian families who are allocated up to \$20,000 as matching funds for a home loan.
- Hawaiian Community Development Board: Also awarded in 2005, this extended \$55,000 grant provides technical assistance for

25 DHHL lessees participating in the Kauhalepono Project, which helps families qualify for construction loans needed to replace their unsafe homes with new ones. OHA's funds provided each family with a matching fund of \$2,000 to help with the demolition costs.

- OHA continued to monitor and advocate on behalf of the 47 displaced Kalapana families whose traditional way of life ended abruptly from the 1983 lava flow.
- OHA co-sponsored approximately \$11,000 toward the cost of the Hawai'i Housing Policy Study Update for 2006. This year's survey provided a breakdown of Native Hawaiian households with more than, and less than, 50 percent Hawaiian ancestry. The data will assist to establish a base of information that could be used to support research on Native Hawaiian housing needs for years forward.
- OHA participated in discussions with the County of Kaua'i to develop affordable housing to benefit Native Hawaiians.
- OHA contracted a feasibility study on participation in the affordable/workforce housing project on Maui.
- Housing staff advocated at the 2007 Legislature in support of various bills related to affordable housing issues.
- Housing staff facilitated activities to develop an OHA plan to address Native Hawaiian housing issues. Completion of this vital plan with clear strategies to achieve the desired goals is targeted for 2008.

‘ŌLELO NO‘EAU 1474

KA MALU HĀLAU LOA

O KE KUKUI.

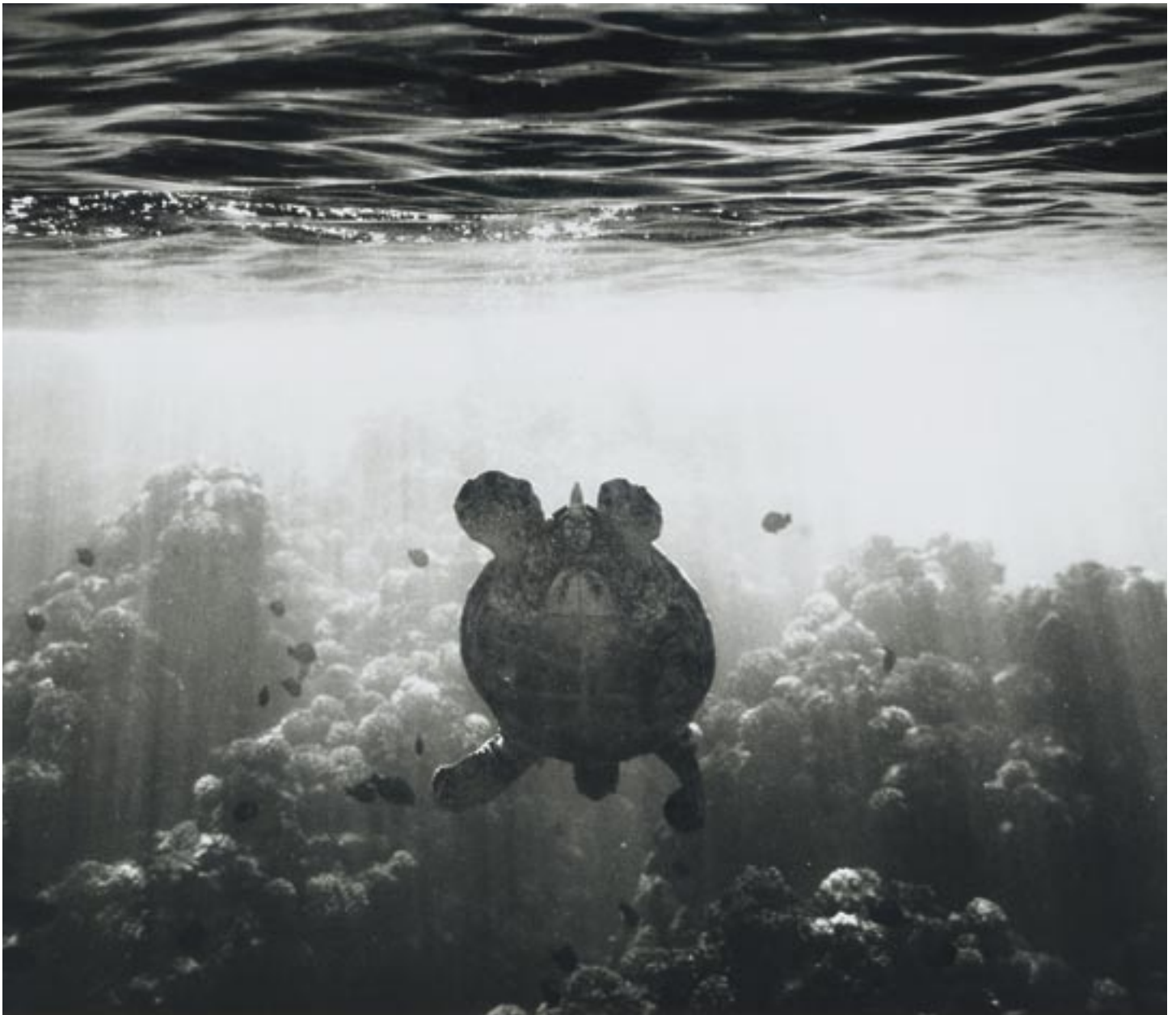
THE LONG SHELTER

OF THE KUKUI TREES.

A KUKUI GROVE

SHELTERS LIKE A HOUSE.





KEKA'A

MAUI

NATIVE RIGHTS, LAND AND CULTURE

MISSION

The mission of the Native Rights, Land and Culture Hale (NRLC) is to advocate for the rights, land and culture of the Hawaiian community at the international, federal, state and county levels.

STRATEGIC PLAN GOALS

ADDRESSED/NEEDS SERVED

NRLC addresses the following Strategic Plan goals: Advocacy-Native Rights (Goal 1), Culture (Goal 2), Environmental/Natural Resources (Goal 5), and Land and Housing (Goal 9).

NRLC's advocacy efforts include the protection of Hawaiians' traditional and customary rights, as well as ensuring that government resources are proportionately directed to Hawaiian needs. NRLC reviews proposed federal, state and county legislation and regulations, and reviews, comments and consults on proposed federal, state and county projects. Private projects are also reviewed, and relevant comments are submitted to reviewing agencies for consideration or inclusion into environmental impact statements and other reviews.

FY-07 HIGHLIGHTS

- During the 2007 legislative session, NRLC staff tracked 1,000 pieces of legislation and presented testimony when appropriate. NRLC staff also provided assistance to other state agencies and the Legislative Reference Bureau on a wide variety of legislative issues, in addition to attending meetings of the Board of Water Supply, the Board of Land and Natural Resources, the Land Use Commission, the Island Burial Councils, and other agencies.

- NRLC reviewed and commented on over 900 requests for OHA's input into a variety of land development use changes, National Historic Preservation Act Section 106 consultations, and disputes involving the Native American Graves Protection and Repatriation Act (NAGPRA) and the National Environmental Protection Act, as well as other land and cultural issues on federal, state and county levels.

- NRLC was involved in protecting iwi kupuna, or Native Hawaiian ancestral remains, and burial sites in more than 25 cases on nearly every island, as well

as on the continental U.S. Staff involvement included facilitating in the reinterment of iwi; identification of burial sites; provision of cultural, legal, advocacy and technical assistance; furnishing support in complying with federal and state burial laws and regulations; and consultations with federal and state officials, as well as scores of beneficiaries.

Staff assisted individual beneficiaries with various issues ranging from reinterment and protection of iwi kupuna, trail access issues, quiet-title land litigation, violations of basic human rights, exercise of traditional and customary Native Hawaiian practices and protecting the traditional cultural landscape and wahi kupuna (ancestral places).

- Staff attended NAGPRA Review Committee meetings in Denver, Colorado, and Washington, D.C., and participated in several teleconferences with the federal body. NRLC also consulted with several Native American tribes regarding repatriation and NAGPRA issues, including a site visit and consultation concerning Native Hawaiians buried at Fort Vancouver in Washington state.

- NRLC worked with a number of organizations and individuals to ensure the protection of culturally significant sites and kuleana lands found in areas such as Ukumehame, Kōloa and Kalaupapa on Moloka'i; Ka'ū, Punalu'u, Kona and Keolonāhihi on Hawai'i Island; and Hālawā, Luluku, Ha'ikū, Mililani, Moanalua Valley, Waimea Valley, Wai'anae, 'Ewa, Wahiawā and Lihue on O'ahu. Organizations with whom NRLC collaborated include the Hawai'i Island Cultural Advisory Group, the Lāna'i Archaeological Committee, the Advisory Council on Historic Preservation; the Ka'ū Taskforce; the Native Hawaiian Cultural Resource Management working group; Kawaiaha'o Church and others.

- Staff initiated the development of the OHA Cultural Plan for 2007 and also reviewed and commented on the creation of a policy for future consultations with Native Hawaiian organizations.

- Staff assisted with OHA's role in both the management of Papahānaumokuākea National Marine Monument and the cultural advisory group associated with the marine reserve.

- Staff participated in the Puwālu series of cultural-practitioner gatherings leading up to the legislation to

NRLC STAFF AS OF JUNE 30, 2007

Kai Markell, *director*

Grant Arnold,
policy advocate, native rights

Apolei Bargamento, *secretary*

Ki'inani Carroll, *records manager*

Heidi Kai Guth,
lead advocate, native rights and ocean issues

Kaho'okeleholu "Kale" Hannahs,
native rights specialist

Jason Jeremiah,
policy advocate, historic preservation

Leona Kalima, *culture specialist*

Keola Lindsey, *lead advocate, culture*

Anita Manzano, *secretary*

Ka'imookalani Muhlestein,
culture specialist

Jesse Yorck,
policy advocate, historic preservation

The following people served in NRLC during FY-07, but left OHA employment or transferred to another division before the end of the fiscal year:

Lance Foster, *director*

Koalani Kaulukukui,
policy advocate, emergency hire

Jonathan Likeke Scheuer,
lead advocate, land

**NATIVE HAWAIIAN HISTORIC
PRESERVATION COUNCIL
AS OF JUNE 30, 2007**

Butch Richards, *chair, at-large*

William Kealakahi Meyers, *vice chair, Hilo*

Charles Chuck Burrows,
council member, O'ahu

Leslie Alvin Burrows,
council member Moloka'i

Jeno Enocencio,
council member, Hawai'i

J. Ke'eaumoku Kapu,
council member, Maui

Christopher Kauwe,
council member, Kaua'i

Kamika Kupa'a, *council member, Maui*

Sweet Matthews, *council member, O'ahu*

Benjamin M. No'eau Sr.,
council member, Kona

Thomas Shirai Jr., *council member, At-large*

Noelani Nani Watanabe,
council member, Lāna'i

Wes Kaiwi Nui Yoon, *council member, O'ahu*

**THE FOLLOWING MEMBERS SERVED
ON THE NATIVE HAWAIIAN HISTORIC
PRESERVATION COUNCIL DURING
FY-07, BUT LEFT THE ORGANIZATION
BEFORE THE END OF THE FISCAL YEAR:**

Kalani Flores, *council member, Kona*

Lanihuli Freidenburg, *council member, Maui*

Hālonā Ka'opūiki,
council member, Moloka'i

Glen Makakauali'i Kila,
council member, at-large

NATIVE RIGHTS, LAND AND CULTURE

establish 'aha moku, or councils, on each island for cultural and natural resource management.

- Staff intervened on a Land Use Commission application for change of zoning and density in Po'ipū, Kaua'i, which led to the withdrawal of the petition once serious historic preservation issues were raised.

- Staff participated in the development of protocol for the Department of Defense consultation with Native Hawaiian Organizations pursuant to applicable federal legislation.

- With funding from NRLC's FY-07 budget, the Garden Isle RC&D hosted a conference that brought together more than 100 kūpuna to address OHA Strategic Plan Goal 2.1, which calls for the identification of the most endangered Native Hawaiian cultural traditions, practices and rights.

- Staff established and maintained a kuleana lands database to help guide the agency in its effort to assist 'ohana in protecting their cherished family kuleana lands. This information helped OHA persuade the Honolulu City Council to exempt kuleana lands from city and county real estate taxes.

- Staff selected DL Consulting to assist OHA in the design and development of the Wahi Pana Database Project, a comprehensive database consisting of historical and culturally significant areas (wahi pana), to assist the agency in compliance responses, preservation of cultural and historical information, the education of other regulatory agencies, and as a resource for OHA beneficiaries.

- NLRC staff reviewed, commented on, and monitored a wide range of grant initiatives that improve the Hawaiian community and protect the rights and culture of Native Hawaiians.



LEINA A KA 'UHANĒ —

THE LEAPING PLACE OF THE SOULS

IT WAS SAID WHEN A PERSON DIES

THE SPIRIT BEGINS ITS JOURNEY AT KEKA'A





WAIĀHOLE

O‘AHU

ECONOMIC DEVELOPMENT

MISSION

To create, retain and expand wealth of Native Hawaiians by improving economic self-sufficiency and business sustainability.

STRATEGIC PLAN GOALS ADDRESSED /NEEDS SERVED

Economic development is Goal 3 of OHA's Strategic Plan. In the pursuit of its strategic plan mission, the Economic Development Hale:

1. Facilitates and supports programs and policies that create jobs and income, improve economic literacy, and create sustainable businesses; and
2. Creates an economic development environment that routinely leverages existing resources into strategic partnerships and entrepreneurial opportunities for Native Hawaiians in local, national, and global markets.

There are three broad strategies employed by the Economic Development Hale to accomplish this on behalf of the Native Hawaiian community: 1) Making credit and capital available through the Native Hawaiian Revolving Loan Fund (NHRLF) and the Consumer Micro-Loan Program (CMLP); 2) Building capacity and programmatic strength in nonprofits that support Native Hawaiian businesses through the Community-Based Economic Development (CBED) Grant Program; and 3) Creating economic opportunities through business systems integration, facilitation, training and technical assistance.

FY-07 HIGHLIGHTS

As a business systems integrator, the Economic Development Hale provided a wide range of services from research and economic analysis of proposed Board of Trustees actions to coordination of grants, loans, and other incentives necessary to bring projects to fruition. Priority projects during 2007 included:

- **Mana Hawai'i** – The Economic Development Hale was involved in all aspects of securing retail space for a hui of Native Hawaiian firms at the new high-end Beach Walk retail property in Waikiki.
- **Pacific Network.TV** – Reviewed and provided input on the business model for an internet television network focusing on issues of concern to Native Hawaiians, prepared and presented the Board action,

participated in contract negotiations, and began project monitoring.

- **Alternative Energy** – Commissioned a study presented at the 2007 Hawaiian Business Conference & Economic Expo on the merits to the Native Hawaiian and broader communities for replacing imported oil with natural gas from Alaska.

- **Makaweli Poi Mill** – Coordinated the due diligence and business planning related to the acquisition of assets of Makaweli Poi Mill on Kaua'i for cultural preservation of poi-making.

- **2007 Hawaiian Business Conference & Economic Expo** – Coordinated OHA's second annual business conference, titled *E Holomua Kākou* (Moving Forward Together) on May 22-23 at the Hawai'i Convention Center. Attended by 460 Hawaiian entrepreneurs, professionals, economic development organizations and students, the conference aimed to foster innovation and business development in the Native Hawaiian community. The Economic Development Hale leveraged OHA's resources by soliciting 12 sponsors and supporters.

NATIVE HAWAIIAN REVOLVING LOAN FUND

MISSION

To increase the number and wealth of sustainable Native Hawaiian-owned businesses by fostering economic independence, commitment and fiscal responsibility through entrepreneurial development.

NEEDS SERVED

NHRLF provides entrepreneurial training assistance and lending to Native Hawaiian-owned businesses. The purpose of the program is to expand business ownership and employment opportunities for Native Hawaiians.

In 2007, the Economic Development Hale neared completion of improvements to the fund. A key feature of the improvements is the addition of a strategic lending partner to originate and service loans to Native Hawaiian consumers and businesses. The updated fund will feature the "OHA Mālama Line of Credit," offering up to \$75,000 for business, home improvement and educational purposes for eligible applicants.

ECONOMIC DEVELOPMENT STAFF AS OF JUNE 30, 2007

Mark B. Glick, *director*

Clarita B. Barretto,
economic development manager

Gerald W. Lau,
business and consumer loan officer

Beata Kozdras,
economic development analyst

Art Mori,
*business and economic
development specialist*

The following personnel served on the Economic Development staff during FY-07, but left OHA employment before the end of the fiscal year:

Dana O. Hauani'o,
manager/senior loan officer

Susan Maltezo,
finance and operations officer

Sharon Kato,
loan operations assistant

FY-07 HIGHLIGHTS

- Completion of the NHRLF Business Plan and Operational Guidelines that specify greater access to eligible Native Hawaiians in every part of Hawai'i and rapid, efficient loan approvals.

CONSUMER MICRO LOAN PROGRAM

MISSION

The mission of the CMLP is to finance temporary cash flow difficulties and career enhancement opportunities for Native Hawaiians.

NEEDS SERVED

The CMLP is designed to provide consumer loans to Native Hawaiians who are experiencing temporary financial hardship as a result of unforeseen events, or who wish to enhance their career opportunities.

FY-07 HIGHLIGHTS

The CMLP was initially established with funding of \$500,000, to which an additional \$500,000 was infused to allow for continuation of the program. For FY-07, 27 loans were granted for a total of \$107,626. The fund has disbursed \$679,496 statewide since the inception of the program.

COMMUNITY-BASED ECONOMIC DEVELOPMENT GRANT PROGRAM

MISSION

To assist community-based economic development organizations in planning, developing and implementing sustainable economic activities that serve Native Hawaiians.

NEEDS SERVED

Established more than 25 years ago as the 'Ili'ili Grants Program, the Community-Based Economic Development (CBED) Grant Program helps community-based nonprofit organizations to plan, develop and implement sustainable economic projects that serve the needs of the Hawaiian community. Funding up to \$50,000 is available for each organization per year.

The goal of the CBED Program is to fund nonprofits that serve the Native Hawaiian community by creating jobs, generating income, improving economic literacy and creating economic opportunities for Hawaiians. CBED grants can be used for business plans and/or feasibility studies, business development and/or marketing, project management, and training and technical assistance.

FY-07 HIGHLIGHTS

Nonprofit organizations that received a total of \$350,000 in funding during 2007 include: Hale Kū'ai; Hawai'i Maoli; Hui o Hanohano; Hui o Wa'a Kaulua; Ke Aupuni Lōkahi, Inc.; Kīpahulu Community Association; MEO Business Development Corp.; PA'A Pono Miloli'i; PA'I Foundation; Papakōlea Community Development Corp.; Volunteer Legal Services of Hawai'i; Wai'anae Coast Coalition; and Keiki o ka 'Āina Family Learning Center.

ECONOMIC DEVELOPMENT





KILAUEA
HAWAII

HAWAIIAN GOVERNANCE

MISSION

Hawaiian Governance seeks to assist and facilitate the Hawaiian community in creating and building a strong and healthy Hawaiian nation by involving Hawaiian community organizations and agencies and encouraging individual Hawaiians to enroll in the Kau Inoa initiative and actively participate in the nation-building process.

STRATEGIC PLAN GOALS ADDRESSED/NEEDS SERVED

Formation of a Hawaiian nation is critical to protecting Hawaiian programs, trusts, and kuleana from legal attacks. To address OHA's Strategic Goal 6 (nationhood), the Hawaiian Governance staff works to bring the Native Hawaiian community together for discussion and creation of a Hawaiian nation and also encourages the support of non-Hawaiians in the nation-building process.

A Hawaiian nation is only as strong and vibrant as its people. Therefore, issues of health, education, stability in housing, culture, gathering rights, access to stream waters and protection of iwi are closely connected to nation building.

FY-07 HIGHLIGHTS

FEDERAL RECOGNITION

Hawaiian Governance continued its work in support of S. 310/HR 505, commonly known as the Akaka Bill, in both houses of Congress. The bill was re-introduced by Hawai'i's federal lawmakers on January 17, 2007. In May 2007, staff gathered hundreds of support letters for the Akaka Bill and forwarded them to congressional representatives in Washington, D.C., through fax and email.

KAU INOA AND HO'OU LU LĀHUI ALOHA

- OHA continued to fund community organizations and use its own outreach team to help register Native Hawaiians for Kau Inoa, an initiative to enroll Native Hawaiians for the purpose of building a Native Hawaiian

nation. By the end of FY-07, registration activities were conducted at more than 235 community events, and nearly 70,000 Native Hawaiians were registered in Kau Inoa.

- OHA engaged in a comprehensive plan to reach Native Hawaiians living on the continent, where 40 percent of the Native Hawaiian population resides. Partnering with our 'ohana on the continent, Governance staff conducted Kau Inoa registration efforts in Hawaiian communities in California, Oregon, Utah, Texas, Nevada, and Ohio.

- Sponsored television shows such as the Kau Inoa Panel Discussion and the Akaka Bill Panel Discussion and Call-In shows.

- To help get information on Kau Inoa out to the Hawaiian community, Governance staff:

- Placed advertisements in a variety of publications and event program booklets in Hawai'i and on the continent.

- Created new radio commercials for broadcast in Hawai'i and over the Internet.

- Created four new 30-second television commercials for broadcast on major network affiliates in Hawai'i.

- OHA co-sponsored conferences and community meetings for such organizations as the Association of Hawaiian Civic Clubs, the Council for Native Hawaiian Advancement, the Hawaiian Inter-Club Council of Southern California and others.

- Staff disseminated three issues of Ho'oulu Lāhui Aloha, a newsletter on Kau Inoa and the nation-building process.

HAWAIIAN REGISTRY PROGRAM

- Staff assisted Kau Inoa registrants with verification of their Hawaiian ancestry.

- In FY-07, an additional 1,910 beneficiaries signed up for the Hawaiian Registry Program and received an OHA Ancestry Verification Card with color photo. Hawaiian Registry received inquiries from around the world via e-mail, telephone, mail, OHA's website and walk-in visitors.

HAWAIIAN GOVERNANCE STAFF AS OF JUNE 30, 2007

Mona Bernardino, *director*

Aulani Apoliona, *policy advocate*

Chantelle Belay, *policy advocate*

Alice Gustave, *administrative assistant*

Myrna Junk, *ancestry verification*

Kanani Ka'auwai-Duan,
administrative assistant

Chad Lee, *community outreach specialist*

The following personnel served on the Hawaiian Governance staff during FY-07, but left OHA employment or transferred to another division within the agency before the end of the fiscal year:

Keaumiki Akui, *media specialist*

Ki'inani Carroll,
ancestry verification assistant

Emma Chun,
policy advocate, emergency hire

Eric Cordeiro,
*community outreach specialist,
emergency hire*

Tamar deFries, *director*

Tanya Enomoto, *community outreach
specialist, emergency hire*

Kainoa Horcajo,
community outreach specialist

Larissa Meinecke,
community outreach specialist

Elise Rosenbush, *community outreach
specialist, emergency hire*



CHAIN OF CRATERS

HAWAI'I

OFFICE OF BOARD SERVICES

MISSION

The Office of Board Services (OBS) works to improve the efficiency and effectiveness of OHA policymaking, programs and operations, and to manage information needed to reach decisions that lead to the achievement of OHA's mission and goals.

STRATEGIC PLAN GOALS ADDRESSED/NEEDS SERVED

OBS serves as custodian of Board of Trustee (BOT) records and supervises the revision, codification and printing of BOT policies, by-laws and related materials. OBS also monitors and reports on fulfillment of BOT actions by the administration and staff.

OBS primarily addresses Strategic Plan Goal 7 (policy), which states: "to provide an effective and efficient administration of OHA." Further, by creating an archive and central filing system intended to preserve records of Hawaiian traditions, practices and rights, OBS addresses Strategic Plan goals relating to culture (Goal 2) and education (Goal 4).

FY-07 HIGHLIGHTS

- During FY-07, OBS tracked, managed and reported on the administration's fulfillment of 37 actions of the BOT, Beneficiary, Advocacy and Empowerment Committee (BAE), Asset and Resource Management Committee (ARM) and joint ARM-BAE committee meetings.
- OBS implemented and trained OHA staff on SharePoint, an internal software system that improves the sharing of information and collaboration within each division and throughout the agency as a whole. This software allowed for easy retrieval of agendas, minutes, action items and resolutions from meetings held between 2000 and 2006 by the BOT, and BAE, ARM and joint ARM-BAE committees.
- OBS improved its telecommunications network and has conducted many successful videoconferencing sessions with a variety of organizations during BOT meetings.
- OBS successfully planned the celebration of the acquisition of Waimea Valley, the Kūhiō Day Parade, and the OHA Investiture.
- The total number of beneficiaries served in fiscal year 2007 in regard to walk-ins, intakes and telephone contacts at the Honolulu office was 26,655.
- The total number of courier service requests in fiscal year 2007 at the Honolulu office was 1,646.
- The total number of facilities requests in fiscal year 2007 was 3,147.
- The total number of postal service requests in fiscal year 2007 was 30,582.

OFFICE OF BOARD SERVICES STAFF AS OF JUNE 30, 2007

Theresa K. Bigbie, *director*

Nick Arakaki,
beneficiary services assistant

Kuhia Arakaki, *intern*

Haunani Ching,
records management specialist

Jennifer Chiwa, *facilities coordinator*

Joanie Martinez, *board services assistant*

Lono Manners, *intern*

Joanne Medeiros, *purchasing technician*

Luci Meyer, *beneficiary services assistant*

Clayton Nakamoto, *board services specialist*

Kristy Perez-Kaiwi, *OBS assistant*

Alika Young, *intern*

The following personnel served on the OBS staff during FY-07, but left OHA employment or transferred to another division before the end of the fiscal year:

Buzzy Agard, *beneficiary services assistant*

Nana Kawasaki-Jones,
beneficiary services assistant

Dominique Silva,
beneficiary services assistant

Steven Tausinga,
beneficiary services assistant, emergency hire

Lea Young, *support services specialist*



MOKOLI'I

O'AHU

LEGAL SERVICES OFFICE

MISSION

The mission of the Legal Services Office (LSO) is to support the mission of the agency and to meet the legal needs of OHA's administration to ensure compliance with applicable laws.

STRATEGIC PLAN GOALS

ADDRESSED/NEEDS SERVED

As an integral part of OHA's infrastructure, the LSO addresses Goal 7 (policy), Strategy 10, which focuses on protecting the agency, its trust and its beneficiaries through the coordination and provision of legal advice. The LSO responds to these diverse legal needs by providing competent legal advice and support to the administration and by coordinating legal services to the agency by outside law firms.

During the past fiscal year, the OSA focused on the following areas:

- Legal advice and counsel to administrator and staff
- Legal research and analysis
- Drafting of legal services contracts and other documents
- Administration of outsourced legal services contracts
- Legal review and approval as to form of contracts and other documents
- Policy development
- Compliance oversight
- Legal issues related to employment and ethical matters
- Legal issues related to business and fiscal matters
- Risk management
- Litigation support
- Special projects
- Legislation

FY-07 HIGHLIGHTS

- Provided legal advice and counsel to the administrator based on applicable federal and state

laws and regulations and the Board of Trustees' executive policies on a broad range of legal issues and topics relating to OHA operations and programs,

- Researched and prepared internal written advisory opinions and memoranda in response to questions posed by administration.
- Provided legal advice on legal issues pertaining to contract and procurement law.
- Conducted legal reviews and approved contracts as to form and legality.
- Drafted contracts and administered overall process related to outsourced legal services.
- Participated in board and administrative policy development.
- Analyzed and advised administration on legal implications of policy decisions and actions
- Provided legal advice and guidance on compliance with standards of conduct, Americans with Disabilities Act, Equal Employment Opportunity laws, "sunshine" laws and other laws, regulations, rules, policies and procedures as applicable to OHA.
- Responded to public requests for information pursuant to disclosures laws under the Uniform Information Practices Act.
- Implemented initial phase of OHA's Risk Management Program, implemented strategies to minimize exposure to legal liabilities and other types of risks, and obtained adequate insurance coverage to transfer and minimize unanticipated loss from potential risks.
- Provided litigation support to outside counsel representing OHA.
- Provided legal support on special projects, initiatives and acquisitions.
- Drafted and reviewed proposed legislation affecting OHA and the Hawaiian community.
- Project team members for matters related to the Hāna Village Marketplace on Maui.
- Project team members for matters related to Waimea Valley on O'ahu.
- Project team members for matters related to Makaweli Poi Mill acquisition on Kaua'i.

OFFICE OF LEGAL SERVICES STAFF AS OF JUNE 30, 2007

Ernest M. Kimoto, *senior staff attorney*

John James McMahon,
associate staff attorney

Albert I. Tiberi, *associate staff attorney*

Shirley E. Okamoto, *legal assistant*



NĀ PALI
KAUAʻI

HUMAN RESOURCES

MISSION:

To effectively manage the human resources service capabilities of the agency.

STRATEGIC PLAN GOAL AND STRATEGY:

The Human Resources Program addresses Goal 7 (policy), Strategy 15, which responds to the human resources needs of OHA by providing and coordinating employment, benefit, and employee services.

NEEDS SERVED:

Human Resources fulfills agency needs in such areas as employment law compliance, recruitment and placement, wage and benefit administration, position and personnel transactions, employee services, staff development, leave accounting, volunteer program services, safety and security, personnel record keeping, and related areas in accordance with applicable statutes, standards and guidelines.

In addition, electronic timesheet processing, personnel budgetary support, payroll processing, position reviews and salary studies, processing benefit changes, functional statements and organization chart updates, special projects and studies, and Oracle Human Resources Management Systems maintenance were provided in FY-07.

FY-07 HIGHLIGHTS:

During the past fiscal year, the Human Resource Office developed and/or coordinated the following programs:

- Recruitment and placement
- Orientation
- Payroll
- Leave accounting
- Position reviews
- Safety and security
- Staff development
- Service awards
- Employee Assistance Program
- Oracle Human Resources Management System, including Time and Labor, Timekeeper, Paid Time Off, and other modules
- Personnel records review
- Sexual harassment training
- Employee performance review
- Employee Retirement System new Hybrid Plan
- Employee Union Trust Fund Benefits open enrollment
- Island Flex Program
- Functional statements and organization chart updates
- Salary studies

HUMAN RESOURCES STAFF AS OF JUNE 30, 2007

Alvin Kushima, *personnel manager*

Tane Mosher, *personnel specialist*

Annette Hayashi, *personnel specialist*

Sally Koba, *personnel specialist*



‘AWA‘AWALOA

KAUA‘I

PLANNING, RESEARCH, EVALUATION AND GRANTS

MISSION

The Planning, Research, Evaluation and Grants Hale (PREG) is responsible for improving the effectiveness of OHA programs and operations by administering a timely and professional research and planning process, sound evaluation and reporting practices to monitor progress toward agency goals, and an efficient grantmaking process to improve conditions for Hawaiians by promoting sustainable community development through strategic vesting of OHA assets.

STRATEGIC PLAN GOALS

ADDRESSED/NEEDS SERVED

The principle Strategic Plan Goal that guides the activities of PREG is Goal 7 (Policy): “Provide an effective and efficient administration of OHA; to assure an effective and efficient process of decision-making by the Board of Trustees and create the infrastructure to support their work.”

FY-07 HIGHLIGHTS

PLANNING

The function of the Planning Unit is to assist OHA define and achieve its strategic, tactical and operational goals. This is accomplished through an ongoing process of project-based planning that combines statutory requirements, trustee strategic priorities, third-party research and beneficiary input. Staff works with hale directors to improve the organization's project-management capacity and assisting the administrator and Board of Trustees in putting this knowledge to work at all levels. In service of this function, PREG staff:

- Participated in 12 community planning meetings on O'ahu and neighbor islands.
- Authored FY-07 update of the Strategic Plan Goals.
- Formally adopted updated OHA Board Policy on Planning.

RESEARCH

The function of the Research Unit is to administer an agency-wide knowledge management program, involving active data collection, analysis, research and reporting services, that informs the planning process and responds to information needs of trustees and staff.

- Launched OHA Research Lecture Series.
- Initiated partnership with a premier GIS software developer to enable user-friendly, Web-based, digital collection and presentation of Native Hawaiian data.

EVALUATION

The function of the Evaluation Unit is to monitor

and report on the effectiveness of OHA internal and external programs and projects. This is accomplished through an outcome-based evaluation process to chart agency progress toward strategic goals, and to assess the effectiveness of OHA-initiated and/or funded grants.

During this fiscal year, PREG staff established a Partnership with the Center for Training and Evaluation and Research in the Pacific (CTERP) to conduct third-party evaluations and to assist in the development of key social indicators to better track beneficiary progress toward well-being.

GRANTS

The function of the Grants Unit is to administer a transparent and accessible grantmaking process that applies sound philanthropic and community development principles and practices to further OHA Strategic Plan goals and ensure optimal use of OHA assets.

- For fiscal year 2007, OHA maintained its status as one of Hawai'i's largest donors. Through its Community Grant Program, OHA awarded almost \$3.3 million to 51 projects providing services and implementing programs that impact the Hawaiian community.

- Conducted 25 grant workshops statewide, reaching almost 600 stakeholders seeking funding for projects that benefit the Hawaiian community. As a result, we received over 200 applications requesting OHA grant funding.

- In addition, the Board of Trustees approved funding initiatives for the following:

- \$1,000,000 to support the governor's initiative to address homelessness on the Leeward coast;
- A \$1,000,000 match of legislative funding to support construction of Moloka'i General Hospital;
- A grant of \$974,000 to support research, development, and design of a Hawai'i-focused television network for broadcast over the Internet.
- More than \$1.5 million to support education scholarships.

PLANNING, RESEARCH, EVALUATION AND GRANTS STAFF AS OF JUNE 30, 2007

Matt Lorin, *director*

Paulette Hedemark, *evaluation specialist*

Nancy Holt, *senior grants specialist*

Ke'alapualoke Hook, *grants specialist*

Bonnie Keopuhiwa, *hale assistant*

Karyle Saiki, *grants specialist*



Pu‘u ‘Ō‘ō

HAWAII

GOVERNMENT RELATIONS AND LEGISLATIVE AFFAIRS

MISSION

The Government Relations and Legislative Affairs (GRLA) division is responsible for the promotion, protection and advocacy of Native Hawaiian rights and entitlements at the federal, state and county levels.

STRATEGIC PLAN GOALS

ADDRESSED/NEEDS SERVED

GRLA aims to fulfill Strategic Plan Goal 7 (policy), Strategy 7, which states that OHA should “advocate and protect Hawaiian traditional and customary rights and entitlements by developing and strengthening the governmental relations and legislative resources of OHA.”

GRLA also works to satisfy Goal 7, Strategy 4, which calls for the agency to engage officials and lawmakers at the county, state and federal levels to “maximize support for Native Hawaiians.”

GRLA also addresses various other Strategic Plan goals by developing, reviewing and promoting proposed legislation and regulations that better the conditions of Native Hawaiians, and by preparing testimony for review by the administrator and the Board of Trustees.

In addition, GRLA coordinates public forums – including the ‘Ōlelo Community Television series *Ho‘oulu Lāhui Aloha – To Build A Beloved Nation* as well as live television panels – to discuss Native Hawaiian issues in order to stimulate involvement by the community.

FY-07 HIGHLIGHTS

- Compiled OHA’s legislative package, which consisted of 29 bills and resolutions addressing issues important to Native Hawaiians, including alienation of ceded and kuleana lands, Hawaiian

studies education, bioprospecting, appointments to various state boards and commissions, construction of a Hawaiian Community Center and the OHA budget. Of the 29 measures, three were enacted into law.

- Formalized the establishment of a stakeholder group of individuals from ali‘i trusts and sister organizations to provide input into the OHA legislative package and related activities.

- Briefing of newly elected state legislators providing the history and background of the OHA.

- Annual legislative luncheon to brief state lawmakers and their staff on the OHA legislative package, attended by more than 200 people.

- GRLA staff reviewed 4,984 pieces of state legislation, tracked 734 and submitted testimony on 326. These activities were summarized in the OHA Regular Session of 2007 Legislative Report.

- GRLA staff also reviewed and researched a number of proposed federal bills and regulations, as well as County ordinances and proposals before the Commission on Water Resources Management, and provided testimony as appropriate. Copies of relevant legislation were provided to sister organizations. OHA assisted in the drafting of and strongly supported Honolulu City & County Bill 25 CD2, FD1 which established a real property tax exemption for Kuleana land. The bill was signed by the mayor on April 26, 2007.

- Assisted in the production of an OHA-sponsored live TV call-in show, *Kau Inoa: To Build A Nation*, aired on April 24, 2007.

- Provided content and technical coordination for 23 episodes of OHA’s award-winning roundtable television show on Hawaiian issues, *Ho‘oulu Lāhui Aloha – To Build A Beloved Nation*, which airs weekly on ‘Ōlelo Community Television and is also distributed to stations on the neighbor islands and the continent.

GOVERNMENT RELATIONS AND LEGISLATIVE AFFAIRS STAFF AS OF JUNE 30, 2007

Ronald B. Mun, *deputy administrator*

Jerry B. Norris,
government relations specialist

Lisa Parker,
secretary to the deputy administrator

David Rodriguez, *policy coordinator*

**PUBLIC INFORMATION OFFICE STAFF
AS OF JUNE 30, 2007**

Derek Ferrar,
public information specialist

John Kamikakeahonui Matsuzaki,
publications specialist/art director

Sterling Kini Wong,
publications editor

Kapua Ruiz,
*graphic production specialist,
emergency hire*

Francine Kananionāpua Murray,
PIO support assistant

Charlie Ogata,
volunteer

The following personnel served on
PIO staff during FY-07, but left OHA
employment or transferred to another
division within the agency before the
end of the fiscal year:

Manu Boyd,
public information director

Michael "Mick" McDonald,
publications specialist/art director

'Aukai Reynolds,
media production specialist/webmaster

PUBLIC INFORMATION OFFICE

MISSION

The Public Information Office (PIO) serves the communications, publications, graphic design, public relations, multi-media production and information needs of OHA. PIO coordinates the dissemination of OHA programs, policies and general information to the public through various print, electronic and broadcast media.

STRATEGIC PLAN GOALS ADDRESSED/NEEDS SERVED

PIO functions support Strategic Plan Goal 7 (policy), Strategy 6, which states: "to coordinate internal and external communications through electronic, print and broadcast media, multi-media production, public relations and graphic design." PIO supports all other goals as the department responsible for disseminating OHA information to the media, Hawaiian community and general public.

PIO assists all OHA divisions with communications needs, with particular attention to 'ōlelo Hawai'i, cultural appropriateness and an overall Hawaiian approach. PIO produces OHA's monthly newspaper, *Ka Wai Ola*; manages OHA's websites; and keeps the media informed on OHA programs and board actions through press releases and media advisories.

FY-07 HIGHLIGHTS

- Produced and coordinated distribution of 12 issues of *Ka Wai Ola*. The free newspaper's circulation of 59,000 includes roughly 36,500 recipients on O'ahu, 18,000 on the neighbor islands and 4,500 on the continent.
- Launched a major redesign of OHA's primary website, www.OHA.org, to improve the site's functionality and user experience. In addition, that site, along with OHA's site dedicated to federal recognition for Hawaiians, www.nativehawaiians.com, were regularly updated for effective online communication.

- Coordinated technical production of two live call-in TV shows aired on Hawai'i network affiliates. The programs covered the topics of Kau Inoa and federal recognition.
- Created the OHA Annual Report and calendar, with the artistic theme "Ho'okele Pololei – To voyage ahead, navigate well, persevere," featuring imagery of the voyaging canoe Hōkūle'a by photographers Monte Costa, Arna Johnson and others.
- Working with volunteers from other OHA divisions, PIO produced and directed 24 *Ho'oulu Lāhui*





Aloha roundtable discussion programs for ‘Ōlelo Community Television, with content coordination provided by the GRLA division. The program airs weekly on NATV Channel 53.

- Working with outside contractors, PIO produced 30-second and 60-second versions of an OHA branding television spot with the theme “We Are Here To Serve You.” The commercials aired on all major network affiliate stations in Hawai‘i, and audio versions aired on a variety of radio stations.

- In concert with the Hawaiian Governance Hale and outside contractors, PIO produced four testimonial television spots featuring prominent Native Hawaiians to encourage participation in the Kau Inoa Hawaiian governance registration. The commercials aired on all major network affiliate stations in

Hawai‘i. In addition, audio versions aired on a variety of radio stations and print versions ran in major newspapers.

- Produced 12 issues of *Ka Hoa Hana* (the co-worker), OHA’s monthly in-house electronic newsletter.

- Issued more than 30 press releases, coordinated several news conferences and drafted miscellaneous op-ed articles and letters-to-the-editor on behalf of administration.

- Produced a broad variety of fliers, brochures and other publications to fulfill agency-wide needs.

- Redesigned OHA logo and produced associated materials.



WAIKĀNE

O'AHU

EDUCATION

MISSION

The mission of the Education program is to facilitate culturally sound educational opportunities for Native Hawaiians to promote academic success and life-long learning.

STRATEGIC PLAN GOALS

ADDRESSED/NEEDS SERVED

OHA's Education Hale addresses the agency's Strategic Plan Goal 4, "develop and implement a plan to ensure Native Hawaiian access to all education opportunities," by seeking to encourage life-long learning and help develop Hawaiians' cultural knowledge and sense of identity so that all Hawaiians can become productive citizens and active members of a reinvigorated Hawaiian nation.

The Education Hale of OHA ensures Native Hawaiians access to a wide range of educational opportunities by providing financial support and technical assistance to Hawaiian educational programs. Education staff advocates for increased statewide support of Native Hawaiians' educational goals. In partnership with the Hawaiian educational community, we strive to enhance the development of education and curricular resources and teaching materials; positively affect policies relating to education for Native Hawaiians; assist in the collection, analysis and dissemination of information about Hawaiian teaching and learning; and promote and support knowledge of Hawaiian language and culture in both public and private schools. These activities help our communities effectively sustain and enhance indigenous practices in Hawaiian education.

The Education director and staff represent OHA as members of various educational councils, committees and consortiums. These collaborative hui include the Native Hawaiian Education Council, Nā Lau Lama Council, the Pihana Nā Mamo Advisory Council on Special Education, and the DOE Hawaiian Language Immersion Advisory Council. Staff also participates in the 'Eleu Early Childhood Education group, ECE community initiatives and the Native Hawaiian Education Association, and works closely with Hawaiian-focused charter schools, DOE Hawaiian language immersion programs and DOE schools with high numbers of Hawaiian students; and Kamehameha Schools' Strategic Planning and Research Division. In addition, the division contributes to collaborative community projects aimed at enhancing vocational education opportunities for Native Hawaiians.

FY-07 HIGHLIGHTS

- OHA contracted the University of Hawai'i at Hilo's Nā Pua No'eau program to redesign our 'Aha 'Ōpio Alaka'i Program into a multi-year youth leadership initiative with programs on every island.

- OHA's Higher Education Scholarship Program, which is administered by Hawai'i Community Foundation, provided \$1,000,000 in scholarships for 456 Native Hawaiian students.

In addition, OHA provided grants, funding or support to the following educational programs:

- Nā Pua No'eau – University of Hawai'i at Hilo program for gifted and talented Native Hawaiian keiki, reaches 600 children on six islands.

- Nā Lei Na'auao – Hawaiian Charter School Alliance supports 11 public charter schools in implementing Hawaiian models of education.

- Kamakūokalani Center for Hawaiian Studies – to support the development and implementation of Hawaiian studies courses and ceded lands research at UH Mānoa; fourth year of a five-year grant.

- College Connections – college prep workshops for more than 500 Hawaiian public school students and their families.

- Nā Lau Lama Initiative – promoting better outcomes for Hawaiian students in Hawai'i public schools.

- Tūtū and Me – Provided intergenerational family education for Native Hawaiian children ages 0-3 and their caregivers on Moloka'i.

- Dyslexia Tutoring Center of Hawai'i – tutoring, training and educational services.

- Hui o Kuapā – cultural, hands-on educational classes at Keawanui Fishpond on Moloka'i.

- Ma Ka Hana Ka 'Ike – a youth construction skills training program in Hāna, Maui.

- Building Industry Association – Scholarships for pre-apprenticeship construction training program.

- Hawai'i Technology Institute – Scholarships for the Career Transitions program.

- Ke Kukui Mālamalama – Support for the Native Hawaiian Education Association's annual convention and recognition of outstanding Native Hawaiian educators.

- 'Aka'ula School – supporting educational opportunities for Moloka'i families

- Kualapu'u New Century Charter School – for Hawaiian language and culture-based education.

- University of Hawai'i Community Colleges, Achieving The Dream – supporting increased retention and attainment of Native Hawaiians in UHCC system.

- Windward Community College – for Options in Health Careers CNA preparation and assistance.

- Bishop Museum – Ho'olaupa'i Hawaiian Newspaper Project, for OCR Digitization of Hawaiian Language Newspapers.

- Alu Like's Ulukau Electronic Hawaiian Library – for Hawaiian electronic curricula.

- Hui Mālama – for GED preparation for at-risk young Native Hawaiians.

EDUCATION STAFF AS OF JUNE 30, 2007

Hau'oli Akaka, *director*

Kalani Akana,
education specialist, emergency hire

Ki'inani Ka'alekahi, *education specialist*

Nana Kawasaki-Jones,
hale support assistant

The following personnel served on the Education staff during FY-07, but left OHA employment before the end of the fiscal year:

Chessa DeCambra, *education specialist*
Reshela Dupuis, *director*



PU'UWĀNI'ANI'A HEIAU

O'AHU

LAND MANAGEMENT

MISSION

The Land Management (LM) Hale works to implement OHA's land mission, which is to protect and preserve Hawai'i lands and their cultural significance by:

- Bridging the ancient use of lands with future land use patterns.
- Advocating for land use and transaction practices and regulations congruent with a Hawaiian sense of place.
- Creating financially viable property involvements.

STRATEGIC PLAN GOALS

ADDRESSED/NEEDS SERVED

The Land Management Hale was created on Nov. 1, 2006, to oversee OHA's lands and other property involvements. These currently include Waimea Valley, O'ahu; Wao Kele O Puna, Hawai'i Island; Pāhua Heiau, O'ahu; Waialua Courthouse, O'ahu, headquarters of Hui Kalo o Waialua; and Kekaha Armory, Kaua'i, home of Ke Kula Ni'ihau o Kekaha Learning Center, a Hawaiian immersion charter school serving 35 Ni'ihau families.

LM implements Strategic Plan Goal 7 (Policy), Strategy 7.13: "Through the exercise of prudent investment and other strategies, develop organizational infrastructure to acquire land for preservation, investment or programmatic needs detailed in a comprehensive land policy." Staff also assists with Strategic Plan Goal 5, Strategy 3: "Protect and enhance Hawaiian water rights to ensure the availability of water for the Hawaiian nation by monitoring administrative actions and compliance at all levels of government."

The Land Management Hale is responsible for developing and recommending real estate strategies, policies and plans to the administrator and Board of Trustees; evaluating and implementing land acquisition; managing OHA's 27,000+ acre portfolio of conservation and other lands; advocating for land related issues; and assisting other OHA divisions on land and water related matters.

FY-07 HIGHLIGHTS

Acquisition and land portfolio development:

- Completed final steps in acquisition of Waimea Valley, O'ahu, an approximately 1,800-acre ahupua'a, in partnership with the nonprofit Trust for Public Land, the City and County of Honolulu, the state Department of Land and Natural Resources, and the United States Army. OHA leveraged \$3.9 million in funding to receive fee simple title in the \$14 million transaction.
- Completed the acquisition of the 25,856-acre Wao Kele O Puna rainforest in Puna, Hawai'i, the first ceded lands to return to ownership of a representative of the Hawaiian people since the overthrow of the monarchy in 1893. OHA contributed \$300,000 to the \$12.25 million (market value) property in partnership with the Trust for Public Land, the State Department of Land and Natural Resources and the Federal Forest

Legacy Program.

- Assumed management responsibility for other OHA real estate assets including the Pāhua Heiau, Waialua Courthouse and Kekaha Armory.
- Evaluated numerous real estate acquisition proposals.
- Developed a Real Estate Vision Mission and Strategy Policy approved by the Board of Trustees.

LAND MANAGEMENT:

• Initiated the development of the Land Management Hale Business Plan to manage property involvements. In conjunction with the Treasury and Other Services division, worked on revisions to the investment policy to reflect real estate property involvements.

• Continued negotiation with the National Audubon Society over their stewardship role in Waimea, culminating in a mutual decision to transition to new management in early 2008.

• Began implementation of a 10-year Memorandum of Agreement with the Department of Land and Natural Resources for Wao Kele O Puna, including the process of designation of the area as a forest reserve.

• Developed draft management plans for other land assets.

COMMUNITY OUTREACH AND PARTNERING:

• Celebrated the acquisition of Waimea Valley at an event called "Waimea Kau i ka Hano – Waimea is Honored" on Aug. 12, 2006.

• Participated in OHA television and radio episodes.

• Attended numerous community, neighborhood board and other meetings statewide.

• Joined the Hawai'i Conservation Alliance, the Land Trust Alliance, and other land and real estate associations.

• Developed and delivered presentations on OHA land management and water issues to various Hawaiian and community groups.

ADVOCACY:

• Prepared and delivered testimony on land and water related matters before county councils, the state Legislature and other public bodies.

• Monitored the state's implementation of Act 178 reporting requirements on ceded lands revenue.

LAND MANAGEMENT HALE STAFF AS OF JUNE 30, 2007

Dr. Jonathan Likeke Scheuer,
Land Management Hale director

James B. Springer,
land management officer

Steve Tom, *intern*

The following personnel served on the LM staff during FY-07, but left OHA employment before the end of the fiscal year:

Melanie Kawai,
Land Management Hale assistant

OFFICE OF HAWAIIAN AFFAIRS

2007

UNAUDITED

FINANCIAL

REPORT

The following financial statements for the fiscal year beginning July 1, 2006 and ending June 30, 2007 were prepared internally by the Office of Hawaiian Affairs and were not reviewed by any external auditor. OHA makes no representations as to the accuracy of these financial statements. When audited financial statements become available, they will be printed in *Ka Wai Ola* and available online at oha.org.

2007 UNAUDITED FINANCIAL REPORT

DATA PRESENTED IN THIS REPORT IS NOT AUDITED

GOVERNMENTAL FUNDS - BALANCE SHEET/GOVERNMENT-WIDE STATEMENT OF NET ASSETS

June 30, 2007

GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

ASSETS	GENERAL FUND	PUBLIC LAND TRUST	FEDERAL GRANTS	OTHER	TOTAL	ADJUSTMENTS	GOVERNMENT- WIDE STATEMENT OF NET ASSETS
Petty cash	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Cash in State Treasury	791,787	3,176,733	6,271	800	3,975,591	-	3,975,591
Cash in banks	-	2,791,560	877,998	854,709	4,524,267	-	4,524,267
Cash held by investment manager	-	623,686	141,912	-	765,598	-	765,598
Accounts receivable	-	648,331	-	2,612	650,943	-	650,943
Interest and dividends receivable	-	420,692	4,234	-	424,926	-	424,926
Prepaid and other assets	78,378	227,874	13,888	-	320,140	-	320,140
Notes receivable - due within one year	-	685,000	490,000	-	1,175,000	-	1,175,000
Notes receivable - due after one year	-	5,270,969	1,108,365	-	6,379,334	-	6,379,334
Security deposits	6,030	54,970	1,803	-	62,803	-	62,803
Investments	-	444,536,561	24,465,627	-	469,002,188	-	469,002,188
Capital assets - net	-	-	-	-	-	19,062,259	19,062,259
TOTAL	\$ 896,195	\$ 458,436,376	\$ 27,110,098	\$ 858,121	\$ 487,300,790	\$ 19,062,259	\$ 506,363,049

2007 UNAUDITED FINANCIAL REPORT

DATA PRESENTED IN THIS REPORT IS NOT AUDITED

GOVERNMENTAL FUNDS - BALANCE SHEET/GOVERNMENT-WIDE STATEMENT OF NET ASSETS

June 30, 2007

GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

LIABILITIES AND FUND BALANCES/NET ASSETS	GENERAL FUND	PUBLIC LAND TRUST	FEDERAL GRANTS	OTHER	TOTAL	ADJUSTMENTS	GOVERNMENT- WIDE STATEMENT OF NET ASSETS
Accounts payable and accrued liabilities	\$ 490,017	\$ 5,733,110	\$ 20,180	\$ 17,158	\$ 6,260,465	\$ -	\$ 6,260,465
Due to State of Hawai'i	20,000	-	37,682	-	57,682	-	57,682
Deferred revenue	-	-	-	-	-	-	-
Long-term liabilities:							
Due within one year	-	-	-	-	-	406,000	406,000
Due after one year	-	-	-	-	-	1,457,685	1,457,685
TOTAL LIABILITIES	510,017	5,733,110	57,862	17,158	6,318,147	1,863,685	8,181,832

FUND BALANCES/NET ASSETS:

FUND BALANCES:

Reserved for encumbrances	340,482	7,005,199	160,062	-	7,505,743	(7,505,743)	-
Reserved for notes receivable	-	5,955,969	1,598,365	-	7,554,334	(7,554,334)	-
Reserved for prepaid expenses and security deposits	84,408	282,844	15,691	-	382,943	(382,943)	-
Unreserved:							
Designated for Native Hawaiian revolving loans	-	-	24,465,627	-	24,465,627	(24,465,627)	-
Designated for Fannie Mae Loan Program	-	39,486	-	-	39,486	(39,486)	-
Designated for other grants	-	-	29,419	-	29,419	(29,419)	-
Designated for Hawaiian projects	-	-	-	855,509	855,509	(855,509)	-
Designated for subsequent year's expenditures	-	12,851,429	-	-	12,851,429	(12,851,429)	-
Undesignated	(38,712)	426,568,339	783,072	(14,546)	427,298,153	(427,298,153)	-
TOTAL FUND BALANCES	386,178	452,703,266	27,052,236	840,963	480,982,643	(480,982,643)	-
TOTAL LIABILITIES & FUND BALANCES	\$ 896,195	\$ 458,436,376	\$ 27,110,098	\$ 858,121	\$ 487,300,790		

NET ASSETS:

Invested in capital assets, net of related debt	18,964,859	18,964,859
Restricted - federal funds	27,052,236	27,052,236
Unrestricted	452,164,122	452,164,122
TOTAL NET ASSETS	\$ 498,181,217	\$ 498,181,217

2007 UNAUDITED FINANCIAL REPORT

DATA PRESENTED IN THIS REPORT IS NOT AUDITED

GOVERNMENTAL FUNDS - STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES/GOVERNMENT-WIDE STATEMENT OF ACTIVITIES

Year ended June 30, 2007

	GOVERNMENTAL FUNDS					ADJUSTMENTS	GOVERNMENT- WIDE STATEMENT OF NET ASSETS
	GENERAL FUND	PUBLIC LAND TRUST	FEDERAL GRANTS	OTHER	TOTAL		
EXPENDITURES/EXPENSES:							
Current divisions:							
Board of Trustees	\$ 49,028	\$ 1,667,291	\$ -	\$ -	\$ 1,716,319	\$ 20,085	\$ 1,736,404
Support services	1,023,208	12,204,705	48,278	964	13,277,155	(3,822,663)	9,454,492
Beneficiary advocacy	1,839,539	20,434,489	3,869,938	35,100	26,179,066	34,550	26,213,616
Depreciation	-	-	-	-	-	566,392	566,392
TOTAL EXPENDITURES/EXPENSES	2,911,775	34,306,485	3,918,216	36,064	41,172,540	(3,201,636)	37,970,904
PROGRAM REVENUES:							
Charges for services	-	-	57,821	-	57,821	-	57,821
Operating grants and contributions							
Operating grants	-	-	373,699	-	373,699	-	373,699
Contributions			3,350,000		3,350,000	-	3,350,000
Dividend and interest income	-	-	833,141	10,932	844,073	-	844,073
Investment gains	-	-	266,204	-	266,204	-	266,204
TOTAL PROGRAM REVENUES	-	-	4,880,865	10,932	4,891,797	-	4,891,797
NET PROGRAM (EXPENSES) REVENUE	(2,911,775)	(34,306,485)	962,649	(25,132)	(36,280,743)	3,201,636	(33,079,107)
GENERAL REVENUES:							
Appropriations, net of lapses	2,828,458	-	-	-	2,828,458	-	2,828,458
Public land trust	-	15,100,000	-	-	15,100,000	-	15,100,000
Dividend and interest income	-	16,940,017	-	-	16,940,017	-	16,940,017
Investment gains	-	41,542,120	-	-	41,542,120	-	41,542,120
Newspaper advertisements	-	-	-	66,860	66,860	-	66,860
Donations and other	-	311,520	-	91,926	403,446	-	403,446
Non-imposed fringe benefits	220,219	-	-	-	220,219	-	220,219
TOTAL GENERAL REVENUES	3,048,677	73,893,657	-	158,786	77,101,120	-	77,101,120
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES/CHANGE IN NET ASSETS	136,902	39,587,172	962,649	133,654	40,820,377	3,201,636	44,022,013
FUND BALANCE/NET ASSETS:							
BEGINNING OF YEAR	249,275	413,116,094	26,089,587	707,310	440,162,266	13,996,938	454,159,204
END OF YEAR	\$ 386,177	\$452,703,266	\$ 27,052,236	\$ 840,964	\$480,982,643	\$ 17,198,574	\$ 498,181,217

2007 UNAUDITED FINANCIAL REPORT

DATA PRESENTED IN THIS REPORT IS NOT AUDITED

STATEMENT OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (BUDGETARY BASIS), GENERAL FUND

Year ended June 30, 2007

	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL (BUDGETARY BASIS)	VARIANCE
REVENUES:				
State appropriations	\$ 2,866,279	\$ 2,866,279	\$ 2,840,336	\$ (25,943)
TOTAL REVENUES	2,866,279	2,866,279	2,840,336	(25,943)
EXPENDITURES:				
Board of Trustees	34,206	34,206	35,114	(908)
Support services	963,488	971,080	938,069	33,011
Beneficiary advocacy	1,868,585	1,860,993	1,867,153	(6,160)
TOTAL EXPENDITURES	2,866,279	2,866,279	2,840,336	25,943
EXCESS OF REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -

